White Paper

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Captive Climate:

- Profit-Maximizing Industry Interests
- **That Dominate American Politics**
- Pose An Existential Threat
- To Our Planet





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About the Systemic Justice Project

The Systemic Justice Project ("SJP") is a policy innovation collaboration, organized and catalyzed by Harvard Law School students devoted to identifying injustice, designing solutions, promoting awareness, and advocating reforms to policymakers, opinion leaders, and the public.

While targeting specific policy challenges, SJP is devoted to understanding common and systemic sources of injustice by analyzing the historical, cultural, political, economic, and psychological context of particular problems. Toward that end, SJP is committed to collaborating with scholars, lawyers, lawmakers, and citizens and to working with existing institutions in promoting attainable, pragmatic, and lasting policy solutions.

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CONTENTS

EXECUTIVE SUMMARY 1
TERMINOLOGY
I. The Big Problem5
Climate Science & Anthropogenic Causes of Global Warming5
Effects of a Warming Planet 10
Climate Consequences for Humans13
Health and Welfare13
Policy and Governance14
Economic Impact15
Social Justice16
The Mind Sciences17
Americans' Beliefs about Climate Change
The Anti-Regulatory Ideology24
II. Industry-Funded Climate Science Doubt
Promoting and Funding Doubt in the Scientific Community26
Manifestation of Doubt among the General Public
III. Industry-Funded Politics
Sea Change of Citizens United 30
Industry Spending in Federal Elections
Industry Spending in State and Local Elections
Attempted Counterweight: Spending by Environmentalists
Industry Spending in Judicial Elections

IV. Industry-Funded Litigation	46
Rise of the Supreme Cout Bar	46
Increasing Role of Amicus Briefs	47
Implications for U.S. Law	48
Impact on the Court's Climate Change Jurisprudence	49
V. Case Study: Chamber of Commerce	53
Background	53
About the Chamber	53
The Chamber's Climate Policy	55
The Chamber's Public Relations Strategy	60
Public Relations Strategies' Origins	60
Trade Associations' Role in Public Relations Campaigns	61
Trade Associations' Public Relations Tactics	63
The Chamber's Political Strategy	72
Lobbying	73
Elections	73
Litigation	75
VI. Solutions	77
Legislation	77
Constitutional Amendment to Overturn Citizens United	77
Tax Exempt Business Donation Disclosures	78
Business Carbon Tax	78
Litigation	79
RICO Suit	79
Misinformation Tort	80
<u>THE SYSTEMIC JUSTICE PROJECT AT HARVARD LAW SCHOOL</u> Captive Climate	

Overrule Citizens United	82
Private Actions	82
Leave the Chamber	82
Alterative Business Organization	82
Scientific Transparency	83
Divestment	84
CONCLUSION	86
FURTHER READING	87
ENDNOTES	

EXECUTIVE SUMMARY

The planet is facing a big problem: scientists agree that human-caused climate change poses an existential threat to the human species, and humanity has been unable to adequately combat it in any meaningful way. Our collective failure to do so has many causes; this White Paper focuses on the role of profit-maximizing industry interests in forestalling any progress on climate change solutions in America.

This White Paper begins by describing two components of the big problem. First, it describes the realities of the damage climate change will cause our species and planet. Second, it details mechanisms that contribute to our collective failure to stop the impending climate crisis. In this section, we demonstrate how inherent psychological biases make climate change a particularly difficult problem for humans to tackle.

Next, this White Paper illustrates how an energy industry that is incentivized to maximize profit uses its vast resources to exploit public perception and the political system. We focus on three primary mechanisms through which industry is able to stop progress on climate change:

- Industry-funded pseudo-science promotes doubt about the reality of climate change.
- Industry funds have poured into the political system, especially since 2010. These funds dominate federal, state, and local elections for executives and legislators, as well as state judicial elections.
- Industry-funded litigation obstructs climate action by securing favorable decisions in the federal courts..

We then use the U.S. Chamber of Commerce ("the Chamber") as a case study. The Chamber is the largest lobbying group in the country and is staunchly against progress on climate. The Chamber exercises influence in the three ways described above: it promotes doubt and manipulates public opinion about climate change using an insidious public relations campaign; it spends extraordinary sums to elect probusiness and anti-climate politicians; and it is a premier litigator with influence over Supreme Court decisions.

Finally, the White Paper offers a host of steps forward. These are not "solutions" to climate change; they are intermediate measures that

can and should be taken to alleviate the most detrimental impacts of industry groups in the American system. This, in turn, will allow a more free and fair public, participatory, and democratic political process, which represents our best hope of combatting the existential threat that climate change poses to the human species.



Anthropogenic: Caused by human activity.

Astroturfing: The industry practice of campaigning to influence a policy issue that affects is profit-maximization goals. These campaigns mimic traditional grassroots campaign strategies, obscure the industry's role in the campaign, and seek to manipulate the public into believing and joining the cause that benefits the industry.

Climate change: Changes to the earth's climate, including but not limited to increased temperatures, caused by increased greenhouse gases in the earth's atmosphere; generally used synonymously with "global warming."

Creating doubt: The process by which industry actors invent or manipulate the significance of flaws in conclusive scientific research—which is often so technically complex that the public is unlikely to evaluate it for itself—so as to undermine the impact of that research and protect industry's profit-maximization goals.

Dark money: Funding received from undisclosed corporate and individual donors by political action committees or other politically motivated organizations; this money is then is spent by that organization to influence political outcomes.

Dispositionism: A belief that people make choices based on internal characteristics, such as their values or abilities, rather than based on external factors that influence their behavior.

Front group: An organization that purports to represent an independent interest in advocating for a policy result but is actually covertly sponsored by an actor with a stake in the a

Global warming: The observed and projected increase in average global temperature over the past several decades and in the decades to come, generally attributed to the presence of increased greenhouse gases in the atmosphere.

Greenhouse gas: Gases in the earth's atmosphere, including water vapor, methane, and carbon dioxide, which retain heat from the sun.

Greenhouse effect: The atmospheric process by which a sufficient concentration of greenhouse gases in the earth's atmosphere absorb

and re-emit energy received from the sun, thereby warming the lower atmosphere and earth's surface.

Heuristics: The "mental shortcuts" used by the human brain to make decisions or solve problems when facing large amounts of complex information.

Motivated reasoning: The human tendency to interweave emotion and facts whereby people form and cling to false beliefs, despite overwhelming evidence disputing those beliefs.

Politicization bias: The human tendency to discount information that disputes an individual's political preferences.

Positive feedback: The process by which the occurrence of one global warming effect increases the rate or likelihood of other future global warming effects. For example, because water absorbs more solar energy than ice, as global warming causes polar ice caps to melt, the resulting water absorbs more heat than the ice cap would have, thereby increasing the earth's warming rate.

Self-serving bias: The human tendency to attribute one's successes to internal factors while attributing failures to external factors outside of one's control.

Third party technique: The method by which public relations firms use third party organizations, such as trade associations or front groups, that appear to be independent or neutral to spread their public relations campaigns.

Trade association: An organization comprised of and funded by corporations that represents those corporations' common interests in protecting that business or industry. It includes business associations and industry trade groups.

I. The Big Problem

Our planet is facing a problem of catastrophic and unprecedented scale: impending climate changes threaten to disrupt its natural processes and devastate its inhabitants. As this section describes, humans are responsible for this problem and have failed to take sufficient action to prevent it.

First, this section provides background on climate and human-caused global warming. Next, this section shows the effects that increased temperatures will have on the planet and on the human species. These changes will affect the biological health and political and economic stability of communities and countries, while exacerbating existing resource disparities.

This section then demonstrates that inherent human psychological biases make it difficult to take any action to solve the climate crisis, and surveys current American attitudes on climate change as an example of these biases at work.

Climate Science & Anthropogenic Causes of Global Warming

The earth's atmosphere is made up of many gases, including "greenhouse gases," which absorb and re-emit energy from the sun in a process called the "greenhouse effect." Greenhouse gases include water vapor, methane, and carbon dioxide. The greenhouse effect is critical for the existence of life on Earth: if the concentration of greenhouse gases in the atmosphere is too low and no heat is trapped, the Earth cannot maintain a temperature warm enough for life. But, if the concentration of greenhouse gases is too high, too much heat is trapped under the earth's thickened atmosphere, and global temperature can rise to dangerous levels.¹

For millions of years, the levels of greenhouse gases in the earth's atmosphere provided ideal conditions for life to thrive. But today humans are increasing the carbon dioxide levels in the atmosphere by burning coal, oil, and natural gas (collectively referred to as "fossil fuels") to power our homes, cars, and cities. Extracting and burning these fuels, we release carbon that has been stored beneath the earth's surface for millions of years. This carbon output is so great that although there are natural processes that re-capture atmospheric carbon dioxide, such as photosynthesis, they cannot occur at rates fast enough to match the amount of carbon dioxide we are pumping into the atmosphere. Other natural cooling processes, such as

volcanic activity, also cannot counteract our massive carbon output. These greenhouse gas emissions are causing Earth's temperature to rise.²

Scientists have observed an increase in the concentration of atmospheric carbon dioxide and a rise in average global temperature. As of March 2015, the carbon dioxide concentration in the atmosphere was 400.06 parts per million ("ppm"), up from about 300 ppm in 1950. As of January 2014, the earth's temperature has risen .68 degrees Celsius from its temperature in 19511980.

Figure 1: Concentrations of Carbon Dioxide Over the Past 400,000 Years³

The earth's temperature has risen .68 degrees Celsius.



PROXY (INDIRECT) MEASUREMENTS

Source: NASA.

Figure 2: Change in Global Surface Temperature as Compared to the 1951-1980 Average⁴

Data source: NASA's Goddard Institute for Space Studies (GISS). Credit: NASA/GISS



Source: NASA.

In addition to the changing temperature and carbon dioxide concentration, there are other natural indicators that reveal the Earth is warming. Snow cover in North America is decreasing, and polar ice caps have been melting. Scientists have observed a dramatic decrease in the ice mass of Antarctica and Greenland.⁵

Figure 3: The Declining Ice Mass of Antarctica⁶



Source: NASA.

http://hlssjpjournals.wpengine.com/wp-content/uploads/2016/10/Figure-3.png

Figure 4: Greenland Mass Variation⁷

GREENLAND MASS VARIATION SINCE 2002

RATE OF CHANGE

8

Data source: Ice mass measurement by NASA's Grace satellites. Credit: NASA



65.91-millimeter rise in sea levels.

Source: NASA.

Global warming causes sea levels to rise as land-based ice melts, and ocean water expands as it warms. As of June 2015, scientists have observed a 65.91-millimeter rise in sea levels.8

Figure 5: Changes in Sea Level Since 18709

GROUND DATA: 1870-2000



Source: NASA.

As mentioned, non-anthropogenic processes, like photosynthesis and volcanic eruptions, also affect global climate. These particular processes tend to have a cooling effect, but other natural mechanisms can have a more complicated effect on climate, such as variations in solar activity.

In the past, some scientists have argued that solar variations, rather than greenhouse gas emissions, are the main drivers of climate change.¹⁰ The sun's output changes cyclically over time – there are certain periods in which the sun radiates more intensely than others. Generally, this has to do with the cycle of sunspots on the sun's surface – the more sunspots, the cooler the sun's temperature, and vice versa. Sunspots increase and decrease over a cycle of eleven years ¹¹. Predictably, periods of more intense solar radiation (fewer sunspots) have a warming effect on the earth, and periods of less intense solar radiation (more sunspots) may cause the Earth to cool.

These scientists are overstating the link between solar activity and climate change. Comparisons between solar activity and the rise in global temperature indicate that variations in solar activity alone cannot account for the earth's rise in global mean temperature. In its Fourth Assessment, the Intergovernmental Panel on Climate Change

The dramatic rate of global warming is unprecedented in the last 1300 years. used a number of models to test various theories of climate change. One of the models calculated the changes in global temperature that would have been observed over the last century if only nonanthropogenic processes (volcanic activity, solar output, etc.) were driving climate change. The model did not include the increase in greenhouse gas emissions (i.e., anthropogenic sources of carbon) that occurred during this time. The model correctly predicted the global average temperatures observed in the first half of the 20th century, but did not accurately account for temperatures observed in the second half of the century. Only when modelers added the increase in humancaused greenhouse gas emissions did the model's predictions match scientists' observations. ¹² The model's findings confirm what scientists have known for some time: human activity has had a dramatic impact on the planet's climate.

The dramatic rate of global warming is unprecedented in the last 1300 years.¹³ This underscores the scientific community's conclusion: the current warming trend is not a result of natural processes.

Effects of a Warming Planet

Rising temperatures will cause drastic, long-term changes to our planet. Rising ocean temperatures will cause polar ice caps to melt. As the ice caps melt, sea levels will rise, and many coastal land areas will be flooded or submerged.¹⁴



Figure 6: Map of Predicted Sea Level Changes in North America

Source: National Geographic¹⁵

Additionally, rising ocean temperatures will cause major changes in global weather patterns. Variations in ocean water temperature determine the planet's system of ocean currents, which are responsible for stabilizing and maintaining long-term regional climate patterns. For example, the transatlantic current keeps warm water flowing past Europe, so that its temperature remains habitable. Warmer ocean temperatures combined with the influx in cold water from melting land ice will disturb the density and temperature distribution within our oceans, causing the ocean currents to change, and drastically altering Europe's climate. ¹⁶ As the ocean currents change, so too will climate and weather around the world.

Scientists do not know exactly how the ocean currents will change, and therefore they cannot reliably predict how the weather around the world will change.¹⁷ At the very least, they know that weather will become more extreme—more intense drought and heat in some areas, stronger storms and intense cold fronts in others.¹⁸

Scientists have been observing many record-breaking storms, heat events, fires, and floods in recent years. The ongoing 2015 drought in California provides an example of this trend towards extreme weather. California is naturally prone to dry spells due to its short rainy season. Scientists believe that climate change may have affected the amount of precipitation California has received during this particular drought cycle: the greater frequency of hot days increased evaporation, further drying out California's already parched land.¹⁹ Additionally, the northeastern United States was brought to a standstill in early 2015, as historic snowfall highlighted the shortcomings of the infrastructure in many metropolitan locations.²⁰ The map below illustrates the number of record-breaking weather events in the United States in 2012:

Figure 7: Map of 2012 Extreme Weather Events



Source: NRDC²¹

Global warming is also changing the composition of our oceans through ocean acidification. Oceans are a major carbon reservoir, absorbing approximately one guarter of the carbon dioxide released into the atmosphere.²² Thus, if the amount of carbon dioxide in the atmosphere increases, the amount of carbon dioxide in the oceans increases. When oceans absorb carbon dioxide, chemical reactions lower their pH level. This makes them more acidic and reduces their concentrations of calcium carbonate minerals, which are essential for organisms such as coral and certain plankton to build their skeletons and shells.²³These organisms play a crucial role in ocean ecosystems because they occupy the bottom of the ocean food chain—as such, the survival of many other ocean species depends on their continued abundance. Ocean acidification poses a stark threat to marine life.

Compounding all of these harmful impacts is the fact that many of the global warming effects we are currently seeing, such as polar ice melt, increase the rate of warming we will see in the future. This is referred to as positive feedback, and the melting of polar ice is involved in two particularly strong positive feedback loops.

The first such feedback loop is triggered by the melting of the polar ice itself. Ice has a higher albedo—a measure of how much solar energy is reflected from a surface—than water.²⁴ When there is more ice cover, more energy is reflected away from the surface of the earth, and less

12 **THE SYSTEMIC JUSTICE PROJECT AT HARVARD LAW SCHOOL Captive Climate**

energy is absorbed. Because water absorbs more solar energy than ice does, surfaces covered by water cause more heat to be retained and more warming to occur.²⁵ Thus, as warmer ocean temperatures convert land ice into water, even more solar energy will be absorbed, causing ocean temperatures to rise at ever greater rates.

The second positive feedback loops is the melting of the permafrost in Alaska, parts of Canada, and other northern countries. Permafrost refers to a thick layer of soil that remains frozen during the entire year. The permafrost contains a huge amount of carbon—twice as much as is currently in the atmosphere.²⁶ As the permafrost melts, carbon is released into the atmosphere, and, as we know, more atmospheric carbon means more global warming. These feedback loops underscore the need to act quickly on climate change, before the momentum of the warming becomes too great to overcome.²⁷

Climate Consequences for Humans

Health and Welfare

The havoc climate change will wreak on the environment also poses serious threats to human health and welfare. First, as polar ice caps melt and sea levels rise, many coastal and low-lying lands will flood. Many of these flood zones are heavily populated, and rising sea levels will force the displacement of millions of people.

Additionally, the change in climate, and particularly extreme and unknown weather patterns, will heavily affect agriculture. California's drought has forced its Governor to issue mandatory water restrictions for the first time in the state's history.²⁸ Most of these restrictions concern residential and recreational water use, but if the drought worsens, the breadth of the restrictions may grow. Over three quarters of water use in California is for agriculture,²⁹ and California grows over a quarter of the nation's produce. ³⁰ Restrictions on agricultural water use could potentially reduce, or at least make much more expensive, the country's food supply.³¹

Climate change will also cause a rise in disease vectors. An increase in temperature and humidity around the world will cause the ranges hospitable to various disease vectors to expand, causing more people to become infected with diseases like malaria, dengue, and West Nile virus.³²

But climate change and increased weather events will have a greater impact on human health than just an increase in vector-borne disease. As people are forced out of low-lying coastal areas, displaced populations may crowd into cities—and this increase in crowding may lead to the increased spread of communicable diseases. Further, heat waves which already kill thousands of people every year will increase in severity and frequency, leading to a higher death toll. Storms, floods, and fires similarly threaten human life. These weather events, even when not resulting in death, cause many injuries and destroy homes, roads, stores, and other important (and expensive) buildings and structures.³³

Finally, the increase in extreme weather events will impede productivity and livability of cities around the world. Boston's historic winter of 2015 illustrated this problem quite vividly—the city ground to a halt when its schools, universities, and workplaces closed because the heavy snowfall made safe driving conditions impossible and public transportation inoperable. Similar decreases in productivity are possible as a result of extreme heat, which may limit outdoor work and travel.³⁴

Policy and Governance

As illustrated above, climate change threatens the health and existence of individuals, communities, cities and infrastructure. As a result, climate change will impose significant burdens on governing bodies worldwide.

Storms, floods, snowfall, fires, and other serious weather events will test cities' infrastructure and highlight its shortcomings. ³⁵ Governments will have to invest in roads, public transportation, and improved clean-up efforts that can stand up to an onslaught of increasingly destructive weather.

The California drought, discussed above, demonstrates the challenges climate change poses for our governing bodies. Managing scarce resources requires governments to make difficult judgments that may be hard for constituents to accept. The implementation and enforcement of these management strategies require money, courage, and effective cooperation, as do efforts to shape policies so that resources are managed more responsibly in the future.

And, as rising sea levels threaten coastal areas, millions of people face displacement. Governments around the world will have to make plans for displacement, and make it feasible for all communities to relocate.

Economic Impact

Given the predicted effects on human health and welfare, climate change has the potential to have a significant impact on the global economy. One recent report asked:

What are the economic consequences of . . . [climate change]? Rising sea levels, increased flooding, and more frequent and intense coastal storms damage capital that must be rebuilt. Changing yields impact the financial health of both agricultural producers and farming communities. Climate-driven changes in mortality rates shape overall labor supply, and temperature influences the productivity of that labor. Higher energy prices reduce real household income and raise business costs. Changes in crime rates impact property values and public expenditures on police and other security services.³⁶

Economists predict that climate change could decrease global GDP by up to 10%—which, based on current global GDP, is the equivalent of 7 trillion.³⁷ Moreover, climate change has the potential to create catastrophic, unquantifiable risks that demand a risk premium. One report explains that "Even the best available climate models do not predict climate change that may result from reaching critical thresholds (often referred to as tipping points) beyond which abrupt and irreversible changes to the climate system may occur."³⁸ In other words, because we do not have a way to measure the most catastrophic potential risks of climate change, we should place a high value on the potential uncertainties arising from it.

Many economists have concluded that the uncertain costs of climate change demand immediate action. Gernot Wagner and Martin Weitzman write that "[t]he higher the chance of these catastrophes, the more we ought to seek out the climate-equivalent of risk-free government bonds: avoiding carbon emissions in the first place."³⁹

It is important to note that the distributive consequences of these economic effects are alarming. The agricultural industry in many developing countries is particularly at risk. This impact cannot be offset by continued growth of technology and service-based industries in developed countries. As one economist explained, "[i]f

the global food supply suffers from climate change, boosting GDP by building more iPhones won't do much for those who are starving."⁴⁰ In sum, climate change will certainly slow economic growth and has the potential to create catastrophic economic consequences that will have particularly drastic consequences for the world's poor.

Social Justice

The health and economic impacts of climate change will make existing inequalities in access to food, housing, and healthcare more dramatic and entrenched. If we care about inequality, we must deal with challenges posed by climate change.

A stable water supply is necessary in order to produce fruit, vegetables, dairy, and meat. As mentioned above, as droughts, fires, and other weather events affect major agricultural areas, food supply may become scarcer and more expensive. Food insecurity is already a pervasive problem in the United States where millions of people lack access to nutritious food because of price and unavailability. Threats to the food supply will raise prices, making healthy options even more cost prohibitive. Food will become more scarce, making it less available, especially to those communities whose access to good food is already limited.⁴¹

Additionally, as mentioned above, the flooding of populated coastal areas due to rising sea levels will force many people to relocate. If governments do not adequately invest in displacement plans, the burden of relocating will fall entirely on individuals and families. Assuming such a situation arises, the ability to secure housing in a different location will vary based on financial resources and the amount of time that may be devoted to securing housing and employment elsewhere. The ability to relocate will pose a much greater burden on the poor, further exacerbating existing inequalities in income and resources.

Finally, climate change will worsen health disparities across races, classes, and geographic regions. The illness and injuries associated with climate change described above will affect individuals differently depending on their ability to secure adequate healthcare. If policymakers are unable to secure meaningful access for all individuals, then individuals' ability to access medical treatment will depend greatly on their wealth. Thus, people with fewer financial resources, already at higher risk of being in poor health, will have less access to medical treatment as climate change increases healthcare

16 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

Climate change will make existing inequalities in access to food, housing, and healthcare more dramatic and entrenched. costs. This will only increase the discrepancies in health outcomes across these social metrics. $^{\rm 42}$

The Mind Sciences

Psychologists have recognized that people sometimes fail to make the reasonable choices we would expect them to make due to implicit motivations and cognitive limitations on human judgment and choice. ⁴³ Public opinion and national policy debates concerning climate change are shaped by those biases and how certain actors are able to take advantage of human cognitive limitations and manipulate opinions and beliefs. Here we will discuss a few of the cognitive processes that affect human judgment and perception.

Motivated Reasoning: One of the toughest challenges concerning public education on climate change is motivated reasoning, which refers to the human tendency to conform assessements of information to some desired goal or conclusion other than accuracy.44 People interweave emotion and facts and cling to false beliefs, despite overwhelming evidence of their falsity. ⁴⁵ Rather than searching rationally for information that either confirms or disproves a particular initial belief about a topic, motivated reasoning causes people to credit any information that already confirms their initial beliefs while discrediting any information that might undermine or contradict their pre-formed beliefs. Motivated reasoning is not unique to the climate change problem. Psychological studies have shown its influence on individuals' beliefs concerning evolution, capital punishment, whether the Iraq War was justified, and many other issues. ⁴⁶ In order to overcome this powerful human tendency, some academics have proposed that scientists and policymakers present solutions in a way that does not challenge deeply held emotional beliefs concerning highly salient or divisive issues. For example, Yale Professor Dan Kahan and his colleagues have shown that political conservatives are more likely to believe that climate change is a real issue when they are told that scientists recommend a shift toward nuclear energy as opposed to being told that scientists recommend steep reductions in pollution.47

Self-Serving Bias: Another obstacle to meaningful climate change policy is the self-serving bias, which is the human tendency to attribute one's successes to dispositional factors controlled by the individual while attributing failures to situational factors outside of one's control. For example, when Americans are told that China is the world's largest consumer of energy, Americans are actually more

willing to believe that humans are the cause of climate change than when Americans are told that the United States is the greatest user of energy per-capita.⁴⁸ (The same effect has also been shown to hold true for Chinese citizens when they are told the inverse information.)⁴⁹ The self-serving bias contributes to two distinct problems. Depending upon how people are presented with facts concerning energy usage, people are either more likely to believe that humans are *not* the primary cause of climate change *or* they are more willing to believe that humans are the primary cause but that there is nothing that their own nation or they as individuals can do about it.

Politicization Bias: Recent studies by psychologists and political scientists have demonstrated that facts, particularly when offered in a political context, do not necessarily have the power to change people's minds or move them to the other side of an issue. A study conducted by Professors Brendan Nyhan and Jason Reifler found that misinformed people do not change their minds when they are presented with facts that contradict their previously held beliefs.⁵⁰ The study also found that the tendency towards entrenchment was more marked when the people involved in the study were political partisans.⁵¹ Compounding this problem is the fact that misinformed people tend to have the strongest political beliefs. ⁵² Part of the problem seems to be the sheer tonnage of information in twenty-first century America; given the amount of good information and misinformation circulating on television and on the internet, "it's never been easier for people to be wrong, and at the same time feel more certain that they're right."⁵³

Perhaps the most discouraging finding comes from a Yale University study conducted by Professor Dan Kahan and his colleagues. In that study, the researchers provided subjects with a math problem and asked them to find an answer. The control group was given a basic problem, and an experimental group was given a problem relating to the efficacy of a new gun control regulation. Subjects who identified as conservative or as strongly in support of Second Amendment rights performed markedly worse on the math problem than the control group and their more liberal counterparts.⁵⁴ The takeaway from the study was relatively clear: politicization of an issue makes it less likely that the human mind can process information objectively.Thus, making climate change a political issue may be making the problem worse.

Availability and Representative Heuristics: In order to process the vast amount of information with which people are confronted, the

18 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

Politicization of an issue makes it less likely that the human mind can process information objectively. human brain relies on mental shortcuts, called "heuristics," to make decisions, sometimes leading to outcomes that are inconsistent with rational choice.⁵⁵ Two such heuristics may be interfering with human motivation to take action on climate change: the representativeness and availability heuristics.

The representativeness heuristic demonstrates that it is easier for the human brain to discern cause and effect if the two seem logically connected.⁵⁶ Climate change involves complex scientific phenomena and is the result of multiple actions by various actors over a long period of time. This makes it very difficult to connect cause and effect in the climate context. It is not easy to see the causal connection between forgetting to turn the lights off before leaving the house and a prolonged drought halfway across the world. This makes it easier for the brain to discount an individual's actions as not connected to climate change at all.

Second, the availability heuristic describes the tendency to assess the likelihood of an event happening based on how easy it is to imagine.⁵⁷ The effects of climate change are difficult to imagine—the worst effects will happen in the distant future, and they will take place across the globe rather than each effect being spatially tethered to each individual's own actions. Climate change may instead be processed through an "unavailability heuristic," a mirror image of the availability heuristic, that leads the brain to conclude that events that are difficult to imagine occurring are in fact less likely to occur.⁵⁸ This heuristic allows people to relax into their false belief that climate change is not happening.

A recent *Nature* study provides evidence of the availability heuristic at work. ⁵⁹ The study sought to uncover the psychological processes behind the "local warming effect," in which people's judgments about climate change can depend on whether the weather that day seems warmer or colder than usual.⁶⁰ Based on their analysis, the authors suggested that "unusually warm or cold weather conditions may increase the availability of other unusual warm or cold temperature events in memory, changing estimates of the frequency of such events, and thereby affecting respondents' global warming attitudes." ⁶¹ While warm days may raise concern about climate change skeptics the ability to point to uncharacteristically colder weather as evidence that climate change is not occurring. The study notes that this occurred during the Washington, D.C. "snowpocalypse" of 2010.⁶²

Americans' Beliefs about Climate Change

Attitudes of Americans demonstrate these psychological biases at work. Most Americans (including most Republicans and most Christians) believe that climate change is happening. However, fewer believe that it is an urgent problem or that it is caused by humans. This discontinuity can be, at least in part, accounted for by the psychological biases identified above: the magnitude, complicated causation, and urgency of the climate crisis make it difficult to comprehend.

General Beliefs: Because climate change is often portrayed as a polarizing issue in the media and in political debates, one might reasonably believe that Americans are equally divided in their belief about whether climate change is actually occurring. However, extensive polling from the Yale Project on Climate Communication shows that as of 2014, 63% of Americans believe that "global warming is happening,"⁶³ while only 18% believe that it is not happening.⁶⁴ This ranges from a low in West Virginia (54% belief and 24% non-belief that climate change is occurring), to a high in Hawaii (75% belief and 10% non-belief) and the District of Columbia (81% belief and 5% non-belief).⁶⁵ These rates of belief and non-belief have held remarkably steady for the past seven years.

However, Americans are more divided when asked whether "global warming is caused mostly by human activities" or by "mostly natural changes." ⁶⁶ Overall, a plurality of Americans (48%) believes that humans are mostly to blame for climate change, while 35% of Americans disagree and 17% are unsure.⁶⁷

Like beliefs about climate change generally, this varies from state to state, with the "bluest" states most likely to believe in human causation of climate change, and the "reddest" states least likely to believe in human causation.⁶⁸ Still, in *every state* more people believe global warming is mainly caused by human activities than believe natural changes are responsible.⁶⁹ This ranges from a low in Wyoming (42% belief in human causation versus 41% belief in natural causation) to a high in Hawaii (58% belief in human causation versus 27% belief in natural causation) and the District of Columbia (61% belief in human causation versus 21% belief in natural causation).⁷⁰ Interestingly, one major outlier in the red/blue divide on this question is Florida. Perhaps it is because climate change's effects will likely be especially dramatic in the Sunshine State, but Floridians' belief in human causation is significantly higher than other similarly "purple" states (50% belief in human causation vers. 34% belief in natural causation).⁷¹

20 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

Sixty-three percent of Americans believe that "global warming is happening."

A plurality of Americans (48%) believes that humans are mostly to blame for climate change. **Partisanship:** Because the media often depicts climate change as a partisan issue, 72 one might suspect that most Republicans do not believe climate change is happening. While it is true that Democrats and Democratic-leaning independents are more likely to believe in climate change, a majority of Republicans and Republican-leaning independents *also* believe that it is occurring (52% belief versus 26% non-belief). ⁷³ Furthermore, an overwhelming majority (77%) of Republicans believe that the United States should use more renewable energy—such as wind, solar, and geothermal—as we move toward the future.⁷⁴ In addition, Republicans believe that clean energy provides multiple benefits for American society. These include energy independence (66%), saving resources for our children and grandchildren (57%), and providing a better life for our children and grandchildren (52%).75 Republicans believe by more than a two-toone margin that the United States should take action to reduce fossil fuel use.⁷⁶

Christianity: Much like the general public at large, most Christians also believe that climate change is occurring.⁷⁷ As Figure 8 shows, this is true for Catholics (69% versus 14%), non-evangelical Protestants (62% versus 20%), and evangelical Protestants (51% versus 27%).



Figure 8: Christian Beliefs about Climate Change⁷⁸

Furthermore, Christians believe that the United States should limit reliance on coal and other fossil fuels, even if that means higher electricity costs overall. Again, this holds for Catholics (74%), non-evangelical Protestants (70%), and evangelical Protestants (60%).⁷⁹ Importantly, majorities across the Christian faith believe that God prefers people to "protect" the creation, rather than simply "rule over

nature." Catholics (42% versus 12%), mainline Protestants (37% versus 9%) and evangelical Protestants (49% versus 18%) all agree.⁸⁰

Urgency: Although belief in climate change is surprisingly strong across geography, partisanship, and religion in the United States, Americans vary on how urgent they believe the problem is. As Figure 9 shows, the Yale Study on Climate Communication divides the nation into six categories: Alarmed (13%), Concerned (31%), Cautious (23%), Disengaged (7%), Doubtful (13%), and Dismissive (26%).

Figure 9: The Six Americas⁸¹



The study defines the "Alarmed" as those who "are very certain global warming is happening, understand that it is human-caused and harmful, and strongly support societal action to reduce the threat. They discuss the issue more often, seek more information about it, and are more likely to act as global warming opinion leaders than the other segments."⁸² People who are "Concerned":

[A]re moderately certain that global warming is happening, harmful and human-caused; they tend to view global warming as a threat to other nations and future generations, but not as a personal threat or a threat to their own community. They support societal action on climate change, but are unlikely to have engaged in political activism.⁸³

People who are "Cautious" "are likely to believe that climate change is real, but they aren't certain, and many are uncertain about the cause. They are less worried than the Concerned, and view global warming as a distant threat, if any."⁸⁴ The "Cautious" are the last group on the spectrum that believe climate change is more-than-likely happening.

Next, "Disengaged" Americans "have given the issue of global warming little to no thought. They have no strongly held beliefs about

global warming, know little about it, and do not view it as having any personal relevance." ⁸⁵ The final two groups believe that climate change is more-than-likely *not* happening. The "Doubtful" "are uncertain whether global warming is occurring or not, but believe that if it is happening, it is attributable to natural causes, not human activities. ⁸⁶ They tend to be politically conservative and to hold traditional religious views,⁸⁷ although as noted above, most religious Christians still believe in global warming. Finally, the "Dismissive" "are certain that global warming is not happening. Many regard the issue as a hoax and are strongly opposed to action to reduce the threat."⁸⁸

As Figure 10 shows, the size of each group has stayed relatively stable over the past seven years.



Figure 10: The Six Americas Over Time⁸⁹

Furthermore, the six groups trust different sources for their information about climate change. The "Alarmed" and "Concerned" are much more likely to trust scientific or governmental sources such as climate scientists, environmental organizations, the Center for Disease Control, the World Health Organization, the Environmental Protection Agency, and local public health departments.⁹⁰ Members of the "Alarmed" and "Concerned" groups are much more likely to trust friends and family, military leaders, and religious leaders.⁹¹ This suggests that if one goal is to move people along the spectrum toward believing in the dangers of climate change, we cannot rely solely on the government or the scientific community.

Views on Scientific Consensus: Although there is nearly universal agreement among scientists, with 97% agreeing that climate change is happening and that it is caused by human actions, the vast majority of average citizens still believe that there is at least some legitimate debate in the scientific community concerning human-caused climate

23 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

Nearly universal agreement among scientists, with 97% agreeing that climate change is happening and that it is caused by human actions, the vast majority of average citizens still believe that there is at least some legitimate debate. change.⁹² However, once people are made aware of the near universal scientific consensus, people are more likely to believe that climate change is real, that it is caused by humans, and that actions should be taken to curb its affects.⁹³ There are a few ways to increase average citizens' understanding of the scientific consensus. One study states that the more frequently people are told of the scientific consensus, the more likely they are to believe and remember it.⁹⁴ Additionally, people are more likely to retain this information if they are presented with the numbers *numerically* rather than verbally.⁹⁵ Another method of conveying scientific consensus is the "estimate and reveal" method, which is to first have people estimate the degree of scientific consensus, and only then "reveal" that it is actually 97%.⁹⁶

The Language of Climate Change: Scientists and academics prefer the term "climate change" rather than "global warming" to describe the overall phenomenon of changes in Earth's climate due to rising atmospheric carbon dioxide levels. 97 The term "climate change" encapsulates all of the deleterious effects of rising atmospheric carbon dioxide, rather than simply the slight (but steady) increase in the Earth's average temperature.⁹⁸ But the mass media and most Americans generally use the term "global warming." ⁹⁹ The term "global warming" brings greater certainty that the phenomenon is happening, greater understanding that humans are the primary cause, more intense worry about the issue, a greater sense of personal threat, and higher rates of demanding policy action on the issue.¹⁰⁰ This presents a question of whether scientists should continue using the term "climate change," or if there are merits to using the term "global warming," which already has greater understanding and urgency in the public.

The Anti-Regulatory Ideology

American perceptions of climate change present a puzzle: how can so many people be concerned about this problem, but continue to elect politicians that do not act to stop it? In addition to inherent psychological biases, a powerful anti-regulatory ideology (which iself exploits psychological biases) plays a role in shaping American opposition to climate change policy.

This ideology dominates the American legal and political landscape and can be summed up in six simple words: "Markets are Good; Regulation is Bad."¹⁰¹ Though it rose to prominence in the 1980s, this ideology has origins from much earlier in the twentieth century. The conceptual framework of anti-regulation is often attributed to

Friedrich von Hayek, a midcentury economist whose most famous work, *The Road to Serfdom*, was first published immediately following World War II.¹⁰² Hayek drew a parallel between the regulatory state that had boomed in America during the war and the fascist states that had been America's enemies. Hayek argued that in both cases government action curtailed individual freedom. He suggested that government regulation would inevitably lead to tyranny and dictatorial oppression.¹⁰³

Hayek's ideas gained prominenece when Milton Friedman and other members of the "Chicago School of Economics" built upon it. This generation of economists believed that the problems of regulation stood in stark contrast to the "magic" of free markets. Friedman and his colleagues argued that unregulated markets provide a low-cost and effective solution to some of the country's largest problems.¹⁰⁴

When President Ronald Reagan took office, the country shifted toward an economic and regulatory policy strongly influenced by Friedman.¹⁰⁵ It rejected government regulation in favor of policies rooted in the free market. In some areas, such as prisons and schools, this meant a shift toward privatization of public goods. In other areas, such as airlines and electricity generation, this meant a shift away from government intervention in favor of a so-called competitive market. This idea continued to be the dominant policymaking ideology of the late twentieth and early twenty-first centuries, and was explicitly promoted by Presidents Bill Clinton and George W. Bush.¹⁰⁶

The modern anti-regulatory ideology rests on two interrelated premises. First, as promulgated by Friedman, markets can be an effective tool for solving problems. In short, markets are good. Second, even well-intentioned regulators will be ineffective at intervening in markets—so it is best to let the market determine social outcomes. Or, in short, regulation is bad. A theory of regulatory capture partly underlies this belief. Regulatory capture is the theory that individual government regulators will be subject to pressure from the regulated entities (such as coal companies or big banks) and so regulation will be designed and operated primarily for industry, rather than for the public interest.¹⁰⁷

This anti-regulatory ideology has shaped the climate change discourse. First, industry groups oppose environmental regulation at all costs. For example, a recent U.S. Chamber of Commerce report decried a "[b]arrage of ill-conceived regulations coming out of the

Environmental Protection Agency (EPA) aimed at strangling the coal industry."¹⁰⁸ Second, when solutions to tackle climate change are nevertheless considered, the most politically feasible solutions are market-based, such as cap and trade or clean energy tax credits.

The power of this anti-regulatory ideology can be seen in the fact that it still dominates the climate change discourse even though its theoretical underpinnings are completely ill-equipped to deal with this problem. The anti-regulatory ideology is premised on the idea that the free market, if left to its own devices, will be able to provide an effective solution to a problem. Even if markets are often good mechanisms for allocating some resources, there are exceptions to that general rule, and it is implausible that climate change will be solved by Friedman's "magic" markets because it is fundamentally a problem of market failure. Climate change, and pollution generally, are examples of the classic problem of "externalized costs": because pollution is "free" to polluters but costly to society as a whole, the free market creates more pollution than is optimal, and society rather than polluters bears he costs.

II. Industry-Funded Climate Science Doubt

As detailed above, the majority of Americans believe climate change is real, but very few believe there is scientific consensus about the reality and causes of climate change. This error can be explained, at least in part, by an intentional and well-funded effort by industry groups to promote doubt about climate science. Historians Naomi Oreskes and Eric Conway refer to the peddlers of this misinformation as "merchants of doubt."¹⁰⁹ This effort is particularly effective because it capitalizes on the cognitive biases discussed earlier in this paper. This section explores how industry-funded science promotes a false story of scientific doubt, and how this doubt has manifested in the general public and prevented action on climate change.

Promoting and Funding Doubt in the Scientific Community

Conservative think tanks, such as the Cato Institute, often distort routine analytic scientific methods to encourage skepticism of the data used to prove the existence of global warming. For example, the National Oceanic and Atmospheric Administration ("NOAA") and National Aeronautics and Space Administration ("NASA"), when analyzing global temperatures to determine warming patterns, adjust

the data to account for variations in temperatures that are not related to climate, such as changes in observation locations and methods. NOAA and NASA disclose all adjustments, and the end result is often a more conservative description of warming trends. However, climate skeptics, including those at the Cato Institute, distort this practice, implying that NOAA and NASA's adjustments mean the evidence supporting climate change is manufactured and inaccurate.¹¹⁰

The fossil fuel industry benefits from scientific research that downplays the link between human activity and global warming. Even though such findings represent the minority of research, the very existence of skeptical scientists allows the fossil fuel industry to maintain that the scientific community has not reached a consensus on anthropogenic climate change. The industry creates doubt among the general public by magnifying the extent to which scientists disagree about man-made climate change. Disturbingly, they also create the very scientific disagreement that they later exploit.

Conservative groups like the Cato Institute have no compunction about relying on research funded by the fossil fuel industry, and instead question the reliability of government-funded climate research. Ironically, in questioning government research, conservative groups assert that government-funded research is biased in favor of the government's position on climate change.¹¹¹ While it is good practice to understand research funding sources, conservative groups are not similarly skeptical of scientific research funded by the fossil fuel industry. Instead, the Cato Institute argues that scientists funded by the industry are actually more reliable, because their climate stance is so disfavored by the scientific community.¹¹² This is a perversion of the scientific process designed to capitalize on a scientifically illiterate populace already prone to doubt and skepticism.

Dr. Willie Soon and the Harvard-Smithsonian Center for Astrophysics: The research of Dr. Willie Soon, a scientist at the Harvard Smithsonian Center for Astrophysics, provides an example of this tactic. Documents released in February 2015 revealed that Soon received over \$1.2 million from the fossil fuel industry in the last decade, including funding from the American Petroleum Institute and ExxonMobil. ¹¹³ Soon published many papers skeptical of anthropogenically-caused climate change during this time, but he did not fully disclose his funding sources in at least eleven of these papers.¹¹⁴ Politicians skeptical of climate change, as well as the fossil fuel industry, have cited Soon's research in support of their opposition to legislation and regulation mandating a reduction in greenhouse gas

emissions.¹¹⁵ Soon's research has helped the fossil fuel industry plant the seeds of doubt to escape stringent regulations, facilitating the continued emission of millions of tons of greenhouse gases.

However, the problem isn't just isolated bad actors like Dr. Soon. It is also an institutional problem. Soon's affiliation with the prestigious Harvard-Smithsonian Center conferred on him a certain level of credibility and legitimacy that amplified his voice among politicians and the public. The Center also benefitted from the deep pockets of Soon's funders, and should exercise more diligence about enforcing full disclosure practices among its scientists.

Manifestation of Doubt among the General Public

Given the human mind's tendency toward motivated reasoning, selfserving bias, and other cognitive limitations discussed above, it only takes a small injection of doubt into society to slow progress on stopping climate change. As the tobacco industry did years before, fossil fuel companies pay economists, scientists, and public relations experts to introduce doubt into the climate change dialogue.¹¹⁶ This has been occurring since at least the 1970s.¹¹⁷ By 1989, the George C. Marshall Institute—an anti-environmental right-wing think tank—was convincing the Bush Administration that the consistent rise in the average global temperature had nothing to do with atmospheric carbon dioxide, but actually was caused by fluctuations in sun spots.¹¹⁸ Meanwhile, Dr. Fred Singer—a scientist funded by the oil industry attempted to mislead the public into believing that many of the early climate change researchers had changed their minds on the topic.¹¹⁹

Once sown, these seeds of doubt quickly began to influence public policy debates. For example, Congressman Dana Rohrabacher sought to reduce climate research funding by one-third in 1995, referring to global warming as "trendy science . . . rather than good science."¹²⁰ Even in 2007, U.S. Vice President Dick Cheney asserted that, "[t]here does not appear to be a consensus" among the scientific community, a statement that was, and remains, certainly untrue.¹²¹ Although the media in 2015 appears to finally be turning the corner in its coverage of climate change, a study of stories from 1988 through 2002 found that 53% of stories presented climate change proponents and deniers on equal footing, while another 35% noted the scientific consensus but still gave equal space for the deniers. As Naomi Oreskes and Eric Conway state in *Merchants of Doubt*,

28 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

The problem isn't just isolated bad actors like Dr. Soon. It is also an institutional problem. This divergence between the state of the science and how it was presented in the major media helped make it easy for our government to do nothing about global warming. [Prominent and respected environmental advocate] Gus Speth had thought in 1988 that there was real momentum toward taking action. By the mid-1990s, that policy momentum had not just fizzled; it had evaporated. In July 1997, three months before the Kyoto Protocol was finalized, U.S. senators Robert Byrd and Charles Hagel introduced a resolution blocking its adoption. Byrd-Hagel passed the Senate by a vote of 97-0. Scientifically, global warming was an established fact. Politically, global warming was dead.¹²²

III. Industry-Funded Politics

In addition to spending money to promote doubt about climate science, corporate America—and the fossil fuel industry in particular—has spent an unprecedented amount of money in the past five years in an attempt to influence, impact, or outright buy elected public servants.

The corporate money currently flooding federal, state, and local elections is one clear impediment to the United States coming together to take real, meaningful action on climate change. The shadowy nexus of business leaders, corporations, political action committees ("PACs"), and what are technically nonprofit organizations has dramatically altered the political playing field in pursuit of an anti-environmental, anti-regulatory agenda minimizing any chance that the nation's elected officials will act on climate change.

This section details the dramatic changes that have happened in campaign financing practice as a result of the Supreme Court's decision in *Citizens United*. It demonstrates how the fossil fuel industry has spent decisive sums of money in many elections at the federal, state, and local levels—including elections for executives, legislators, and judges.

Sea Change of *Citizens United*

In order to examine the widespread and pernicious effect of energysector spending in politics and government, one first must understand the sea change that occurred in American politics in the aftermath of the 2010 Supreme Court decision Citizens United v. FEC.¹²³ The case involved a challenge to section 203 of the Bipartisan Campaign Reform Act, which specifically prohibited corporations and unions from spending money on "electioneering communications."¹²⁴ An electioneering communication is "any broadcast, cable, or satellite communication" that "refers to a clearly identified candidate for Federal office" and is made "within 30 days of a primary or 60 days of a general election."¹²⁵ The plaintiff in the case was Citizens United, a nonprofit corporation that created and released a documentary called Hillary: The Movie, a film intensely critical of then-Senator and presidential candidate Hillary Clinton. The group purchased advertising time to promote the film and planned to air the documentary on cable sometime before the presidential elections. Anticipating that this strategy was, in fact, a clear violation of section

203, Citizens United sought a declaratory judgment that section 203 was an unconstitutional restriction on its First Amendment rights.¹²⁶

Writing for a five to four majority, Justice Anthony Kennedy held that section 203 was unconstitutional, and that the corporate and union ban on financing electioneering communications violated the First Amendment right to free speech by government "censorship to control thought." ¹²⁷ Justice Kennedy declared that the First Amendment does not distinguish between different types of speakers and concluded that "[t]he First Amendment confirms the freedom to think for ourselves."¹²⁸ Perhaps sensing the impending paradigm shift in favor of corporate interests, Chief Justice John Roberts added in concurrence that "[t]he First Amendment protects more than just the individual on a soapbox and the lonely pamphleteer."¹²⁹

In addition to striking down of section 203, the Court also defined the limits of congressional oversight of federal elections. Specifically, Justice Kennedy narrowed the Court's definition of political corruption to "quid pro quo" corruption, which is something that looks a lot like straightforward bribery.¹³⁰ Thus, unless a fact-finder can point to something specific that a donor received in exchange for a particular contribution—a congressional earmark, an ambassadorship, a government contract—that donor can spend unlimited amounts of money for a specific candidate without ever implicating the court's narrow conception of corruption.¹³¹

But Justice Kennedy's analysis ignores the nuances often present in political corruption, instead contemplating the type of ham-fisted agreements more generally used by Saturday morning cartoon villains. Justice Kennedy concluded "independent expenditures, including those made by corporations, do not give rise to corruption or the appearance of corruption." 132 Despite conceding that such donors may possess "influence," over elected officials, Justice Kennedy maintained that such influence "does not mean that those officials are corrupt."¹³³ This may have been the most important part of the decision; prior to *Citizens United*, major donors faced at least the theoretical possibility that their support could constitute criminal corruption under some circumstances. After *Citizens United*, however, the only spending that constitutes corruption, and is therefore subject to congressional regulation, is overt or quid pro quo bribery.

Citizens United gave corporations the ability to spend directly on what are essentially campaign advertisements. However, the landscape of spending in American politics is, in practice, significantly more

31 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

"Independent expenditures, including those made by corporations, do not give rise to corruption or the appearance of corruption."
complicated than a cadre of rich captains of industry writing checks to advertising and television production firms. Subsequent federal cases have more fully defined that landscape, tilting it even further in favor of corporations and corporate interests.

Most significantly, in SpeechNow.org v. FEC, 134 the U.S. Court of Appeals for the D.C. Circuit considered whether laws imposing restrictions on the amount that corporations could give to "independent expenditure-only groups" violated the First Amendment. Applying Citizens United, Chief Judge David Sentelle concluded that "contributions to groups that make only independent expenditures also cannot corrupt or create the appearance of corruption. The Court has effectively held that there is no corrupting 'guid' for which a candidate might in exchange offer a corrupt 'quo.''¹³⁵ After SpeechNow.org, corporations are not only permitted to spend unlimited amounts of their shareholders' money on campaign advertisements, they can also give unlimited amounts of money to outside groups to do their spending for them. This adds an additional, opaque layer to political spending.

It is difficult to overstate the impact of Citizens United and its progeny. The effects began almost immediately. In 2010, the very first major election after the decision, outside groups spent \$294 million on congressional elections.¹³⁶ Two years later, the increase in spending by groups other than candidates and party committees continued to be clear: spending through the first week of March 2012 was 234% of the spending through the first week of March 2008, and 628% of the spending of that same week in 2004.¹³⁷ 2012 also featured at least thirty-six House and Senate races in which outside groups spent more money than both candidates combined.¹³⁸ The trend occurred in the presidential election as well: more than \$1 billion was spent in 2012 by outside groups via independent expenditure. ¹³⁹ Put simply, since Citizens United the amount of spending in politics has risen dramatically and quickly. This can be seen in the following chart, prepared in January 2014. While the jump in 2012 is obvious, the less ostentatious jump between the 2006 and 2010 midterm elections is also remarkable.

32 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

Corporations are not only nermitted to spend unlimited amounts of their shareholders' monev on campaign advertisements. they can also give unlimited amounts of money to outside groups to do their spending for them

Figure 11: Corporate Money in Federal Election Cycles¹⁴⁰



It is difficult to overstate the impact of *Citizens United* and its progeny.

Even more troubling, of the \$1 billion spent in 2012, more than \$400 million came from "dark money" groups that do not disclose their donors.¹⁴¹ Exorbitant spending by dark money groups was one of the inevitable consequences of *Citizens United* and subsequent cases. Understanding how dark money can be used to shape and manipulate the political process is essential to understanding the way in which political spending has harmed efforts to curb climate change. It is actually quite simple, as Andrew Prokop explains:

Suppose there is an oil baron, CEO of Once-ler Industries, who wants to defeat Senator Lorax in the next election. Under current law, the best thing for the CEO to do is to set up a political action committee named something like The Lorax is Stupid (TLS). The CEO can then channel unlimited money from Once-ler Industries into TLS to be used for political purposes. Here the CEO has a choice. TLS can act directly, taking out attack ads against Senator Lorax. However, if the CEO chose that course of action, TLS would have to disclose its donor, Once-ler Industries, and this might degrade the company in the eyes of the Brown Bar-ba-loot, Humming-Fish, and Swomee-Swan communities. So instead, the CEO can transfer money from TLS into a *different* political action committee; let's call it Citizens Against the Lorax (CAL). The CEO can then transfer money from TLS to CAL and let CAL run attack ads against the Lorax. Once TLS, the only tangible link to Once-ler Industries becomes a donor, it no longer has to disclose Onceler Industries as its source of funding. While CAL will have to disclose TLS as a donor, no one will know who initially funded TLS. The CEO and Once-ler Industries can therefore play a

massive and possibly decisive role in the election without anyone noticing the involvement. $^{\rm 142}$

This is just one trick to hide donor information. Another strategy, popularized by Karl Rove's Crossroads GPS, is to simply refuse to register as a political action committee and instead register as a 501(c)(4), technically a "social welfare organization."¹⁴³ Unlike PACs, 501(c)(4) organizations do not have to disclose their donors.¹⁴⁴ While the IRS does require that these organizations do something other than partisan politics, running a few issue-ads that do not refer to politics or any specific candidate can easily satisfy this requirement.¹⁴⁵ It is clear that donors prefer this arrangement; while Rove's Crossroads GPS operated both a traditional PAC and a 501(c)(4), 80% of donations to the group in 2012 went to the 501(c)(4) organization.¹⁴⁶

The result of these developments has been a plunge in disclosure of campaign spending occurring simultaneously with an explosion of outside expenditures. In 2014, a Republican-controlled Senate was elected "on the greatest wave of secret, special interest money ever raised in a congressional election." 147 Senator McConnell, for example, benefited from \$23 million in outside dark money, with one group, the Kentucky Opportunity Coalition, spending \$7.6 million.¹⁴⁸ While the Kentucky Opportunity Coalition was not required to disclose donors, it was run by a man who worked on the two previous McConnell campaigns, prompting the New York Times editorial board to quip "[y]ou can bet, however, that the senator knows exactly to whom he owes an enormous favor."¹⁴⁹ As with many of the problems with American democracy in the 21st century, the senior senator from Kentucky is merely representative of the larger issue: nationwide since Citizens United, disclosure of political spending is falling rapidly.¹⁵⁰



Figure 12: Political Spending Disclosure 1990-2012¹⁵¹

"The Court overlooks the fact that the right to do something also includes the right to threaten to do something."

More perniciously, these decisions have allowed corporations to influence the political process in ways that can never be captured on an IRS or FEC disclosure sheet. As Senator Sheldon Whitehouse noted in a March 2015 speech at Harvard Law School, "The Court overlooks the fact that the right to do something also includes the right to threaten to do something."¹⁵² Elected officials now know that at any moment they might be challenged by a staggering onslaught of money spent by unidentified corporate interests. The most likely result of this constant threat is that elected officials tailor their behavior and decisions to the people and interests they know or suspect will fund their campaigns or their opponents' campaigns. Even if it is possible for an individual politician to resist this ever-present temptation, elected officials must still operate in a world where money is more politically important than ever before. It is perhaps for this reason that President Obama attended more than 300 fundraisers in his first term, nearly twice as many as either of his two predecessors totaled in their first term.¹⁵³

Industry Spending in Federal Elections

The Koch Brothers: Before analyzing the sheer extent of the energy sector's political spending, it is useful to contemplate the identity of the individuals behind the PACs. Two individuals crucial to this story are David and Charles Koch. While they have been turned into conservative celebrity icons and all-purpose liberal villains since 2010, the Koch brothers are actually representative of the individuals across the country spending vast sums of money to pursue a broad anti-regulatory agenda and slow any real progress on climate change. The Koch brothers stand at the forefront of a group of business leaders and corporations that have engaged in a systematic effort to influence and

buy elections, often putting the loosening or elimination of environmental regulations at the top of their priority list.

David and Charles Koch sit at the head of both the second richest family in America and the second largest private company in the United States, Koch Industries.¹⁵⁴ Koch Industries was founded in 1925 and quickly ascended to prominence after discovering a more efficient way to turn crude oil into gasoline.¹⁵⁵ Today, each the brothers are worth more than \$40 billion each.¹⁵⁶ Koch Industries has significant oil and gas operations worldwide. As of 2011, one single subsidiary of Koch Industries is responsible for nearly 5% of total U.S. emissions, and the annual carbon footprint of Koch Industries is 300 million tons per year.¹⁵⁷ This staggering level of success makes it is easy to understand why David and Charles Koch have a significant incentive to try to influence and, if they can manage it, dictate, U.S. energy and environmental policy.

In pursuit of that goal, the Koch brothers are, in more than one way, at the head of energy sector spending in American politics. For one, the Koch Industries PAC is the largest oil and gas sector contributor to federal candidates, outpacing both ExxonMobil and Chevron in terms of direct corporate spending.¹⁵⁸ More importantly, the Koch brothers have created a shadowy donor network that is currently spending unprecedented amounts of money in federal elections. The network is comprised of a few hundred donors who, at semiannual retreats organized by the Kochs, channel their money through approximately a dozen limited liability corporations, most of which are set up so that they do not have to disclose their donors.¹⁵⁹ These organizations pass money back and forth throughout each election cycle, making it almost impossible to track the origin of any given ad or expenditure. The largest of these groups by far is the Freedom Partners Chamber of Commerce, which, in its first year, raised \$256 million, a number that represented, as it noted on its tax filing "significantly more revenue than was expected."160

Over the course of the past two major federal election cycles, this network has become arguably the most powerful and influential actor in American politics. In the 2012 elections, the Koch network spent approximately \$400 million through its subsidiary groups.¹⁶¹ To put that number in perspective, it is only a few million dollars shy of the amount that the Republican National Committee ("RNC"), the main spending arm of the Republican Party, spent during the same cycle.¹⁶² It eclipses the \$325 million spent by Rove's Crossroads GPS and is roughly equivalent to the sum spent by every labor union in America

36 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

One single subsidiary of Koch Industries is responsible for nearly 5% of total U.S. emissions, and the annual carbon footprint of Koch Industries is 300 million tons per year. combined during the same period. ¹⁶³ This exorbitant spending continued into 2014, when the aforementioned Koch-backed group, Freedom Partners Chamber of Commerce, on its own spent \$290 million on advertisements, nearly \$100 million more than the RNC's \$188 million.¹⁶⁴

All of these figures, however, are miniscule in comparison to the Koch brothers' stated goal for the 2016 presidential election cycle. According to leaked documents and interviews with Koch network insiders, the brothers plan to raise \$889 million to be spent during the 2016 presidential election cycle.¹⁶⁵ This figure is more than twice the amount spent by the RNC in 2012 and comes close to the amount spent by each of the presidential campaigns in 2012.¹⁶⁶ As Republic strategist Mark McKinnon remarked, "[f]or that kind of money you could buy yourself a president. Oh, right. That's the point."¹⁶⁷

The Koch brothers are by no means the only actors within the energy sector trying to buy and influence federal elections. As of September 2012, two full months before the conclusion of the 2012 presidential election, fossil-fuel industry "estimated spending on television ads . . . exceeded \$153 million."¹⁶⁸ This number nearly tripled the \$41 million spent by clean-energy advocates in the same time period and represented a complete reversal from the 2008 election, when environmental groups outspent the fossil fuel sector on television by almost \$50 million.¹⁶⁹ While it is certainly possible that the shift was a genuine reaction to administration policies, a more cynical hypothesis is that Citizens United's removal of the threat of sanctions was the driving force behind the splurge. Things got worse in 2014. Without counting contributions to outside groups, the fossil-fuel industry spent \$721 million in direct spending during the 2014 election cycle.¹⁷⁰ Of that number "\$64 million went directly to candidates and political parties," \$163 million went to political ads, and the remaining \$500 million went to lobbyists in Washington D.C.¹⁷¹ Again, this figure does not include contributions made to outside groups, so this is likely just a fraction of the total amount spent throughout the 2014 cycle by the energy industry.

When asked about the wisdom or fairness of a small group of people exerting such disproportionate influence on the political process, business leaders and corporate spokespeople routinely cite First Amendment considerations and protections to justify their actions. For instance, in response to a question about the propriety of the exorbitant spending, Koch Industries spokesperson Robert Tappan replied, "Koch's involvement in political and public policy activities is

37 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

"For that kind of money you could buy yourself a president. Oh, right. That's the point."

Without counting contributions to outside groups, the fossil-fuel industry spent \$721 million in direct spending during the 2014 election cycle. at the core of fundamental liberties protected by the First Amendment of the United States Constitution." $^{\!\!\!172}$

Return on Investment: When we follow the money, it is clear that this group of donors is pursuing an anti-regulatory, pro-business agenda that discourages the government from seeking bold solutions to climate change. Steve Miller, the former president of the American Coalition for Clean Coal Electricity, acknowledged that the purpose of his organization's spending was to influence elected officials to support advantageous energy policy when he stated that "[t]he stakes are high Our goal is to assure that whoever is elected will have seen a groundswell for coal in swing states." ¹⁷³ Benjamin Cole, spokesman for the American Energy Alliance, cited an Obama administration policy, which he characterized as "a de facto embargo on energy production on American lands and shores" as the impetus for his group spending \$7 million in 2012.¹⁷⁴ He added that the president's actions were "irresponsible and overzealous." ¹⁷⁵ According to Amy Myers Jaffe of the Rice University energy program, this spending is "a campaign about the E.P.A., how the president responds to a major accident, and it's about do we or don't we lease on federal lands."¹⁷⁶

These groups are not spending all of this money for nothing, and the energy sector campaign financiers' motives come into stark relief when one examines the results they obtained. Upon securing the Republican majority in the Senate that would soon make him Senate Majority Leader, Mitch McConnell told the *Lexington Herald–Leader* that his first priority was "to try to do whatever I can to get the EPA reigned in."¹⁷⁷ He said that he felt a "deep responsibility" to stop the EPA's forthcoming plan to regulate carbon emissions at coal-burning plants.¹⁷⁸ The Center for American Progress attributes several anti-environmental legislative provisions to the effective spending and lobbying of the energy industry, including a legislative rider allowing strip-mining for coal in Montana, the transfer of several sacred Native American sites to an Australian mining company, and multiple anti-environmental provisions added into the enormous \$1.1 trillion "Cromnibus" bill.¹⁷⁹

Keystone XL Pipeline: Perhaps the best example of this corporatelegislative bargain came in the congressional debate surrounding the Keystone XL Pipeline, a proposed 1,179 mile pipeline that would serve to transport oil from tar sands in Alberta, Canada to the Gulf of Mexico. The project was expected to cost \$5.4 billion and became a focal point of the climate change debate.¹⁸⁰ The Alberta tar sands are

particularly controversial because extracting oil from that particular formation is extremely difficult and costly, requiring 17% more energy than conventional oil and leaving behind waste byproducts that are acutely hazardous to wildlife.¹⁸¹ The Keystone XL pipeline would have transported about 830,000 barrels per day of tar sands oil from Canada to the United States, caused the tar sands to be mined more quickly, and generally led to a boost in consumption of some of the most costly energy in the world.¹⁸² While President Obama eventually vetoed the bill authorizing the pipeline, it passed the Senate in January 2015 by a margin of sixty-two to thirty-six. The sixty-two Senators who voted for passage received, on average, \$570,034 in campaign contributions from the oil and gas industry, while the thirtysix who voted against authorization received only \$78,641 on average.¹⁸³ Although the partisan divide over the issue may explain some of the disparity—since 1990, 79% of oil and gas industry donations have gone to Republicans—the nine Democrats who voted for authorization of the pipeline also averaged much higher overall contributions than the Democrats who voted no.¹⁸⁴

Industry Spending in State and Local Elections

While it is tempting, given the overwhelming magnitude of the numbers involved, to focus exclusively on energy-sector spending in federal elections, it is important to remember that energy companies also spend significant amounts of money to influence state and local elections.¹⁸⁵ The fossil fuel industry arguably has a better chance of exerting influence in these local races, for numerous reasons. First, these elections tend to be smaller, with fewer voters and less funding. A dollar goes a lot further in a race for the Pennsylvania State House of Representatives than in a contest for the U.S. House of Representatives. Moreover, each state sets its own finance rules for state and local elections; in some states, therefore, corporations face even fewer hurdles than the few left in place at the federal level after *Citizens United*.¹⁸⁶ Finally, energy companies have a lot to gain by influencing politics at the state and local level, as many environmental issues involve questions of state law such as land use, property rights, and private nuisance law.¹⁸⁷

Richmond, California: Perhaps the best example of the energy sector meddling in state and local politics occurred in the fall of 2012 in a relatively small city called Richmond, California, population 107,000.¹⁸⁸ Richmond is a San Francisco Bay Area community that happens to be home to one of Chevron's two west coast refineries.¹⁸⁹ That refinery is the largest greenhouse gas emitter in California.¹⁹⁰

Richmond is almost a company town: Chevron is both the largest taxpayer and the largest employer in Richmond.¹⁹¹

Since 2008, the Richmond City Council and City Government have been controlled by a coalition of progressive lawmakers who have clashed repeatedly with Chevron.¹⁹² The ugliest incident occurred when Chevron threatened to leave Richmond altogether after then-Mayor Gayle McLaughlin tried to raise Chevron's local taxes, citing alarming rates of asthma, heart disease, and cancer in the neighborhoods impacted by refinery pollution.¹⁹³ Tensions between Chevron and the Richmond government reached an all-time high after a 2012 refinery fire that left thousands of Richmond citizens seeking medical treatment.¹⁹⁴

After continually wrestling with the Richmond city government, Chevron spent a total of \$3.1 million in the 2014 municipal elections, contributing to the mayoral race and a handful of city council races in an attempt to quite literally buy the town government.¹⁹⁵ Chevron made use of several San Francisco professional political consulting and public relations firms that ran "a phalanx of campaign committees."¹⁹⁶ In response, the progressive, grass-roots coalition opposing Chevron deployed an almost exclusively volunteer organization and spent only a fraction of the money Chevron spent.¹⁹⁷ For example, Tom Butts, the progressive candidate for mayor, spent just \$22,000 in his campaign for the seat.¹⁹⁸ In a rare victory over moneyed corporate interests, Tom Butts and the entire progressive coalition won at the polls in November, resulting in a city government in which pro-environment officials hold the mayor's office and six of seven seats on the city council.¹⁹⁹

Attempted Counterweight: Spending by Environmentalists

It would be disingenuous to suggest that the energy sector and its supporters are he only ones spending money in federal, state, and local elections to influence climate policy. Environmental groups also contribute to candidates and political activism, and 2014 marked their most concerted effort to date to use vast sums of money and the political process to move government—and public opinion—toward making progress on climate change.²⁰⁰ The most notable member of this coalition was Tom Steyer, a billionaire hedge fund manager and environmental activist. Steyer poured \$74 million of his own money into his PAC, NextGen Climate Action, with the express goal of making climate change a priority in the minds of the electorate and federal elected officials.²⁰¹ NextGen was joined by the League of

The result of the massive spending from the left was complete, utter failure.

"When liberals spend money on elections, they generally do so because they care only about the issue. When energy companies spend money on judicial or legislative elections, they see a return on investment." Conservation voters, which spent \$25 million in 2014 to help defend the Democratic Senate majority and support environmentally friendly candidates.²⁰² In total, 2014 marked the largest ever investment into federal electoral politics by environmental organizations.²⁰³ It is worth noting, however, that this sum is only a small fraction of fossil fuel industry spending.²⁰⁴

The result of the massive spending from the left was complete, utter failure, at least when compared to the counterweight on the right.²⁰⁵ Taken as a whole, the midterm elections were a massive win for the Republican Party, which gained control of the Senate and picked up seats in the House of Representatives.²⁰⁶ While swings to the party not currently occupying the White House are common during midterm elections, the environmentalists did not perform well even in their targeted races. For instance, NextGen was heavily invested in seven states: the Senate races in Iowa, New Hampshire, Michigan and Colorado, and the gubernatorial races in Maine, Florida, and Pennsylvania.²⁰⁷ Of those, only three were elected. Perhaps the worst loss of the cycle came in the race for the Iowa Senate seat, where NextGen spent \$2.3 million on behalf of Congressman Bruce Braley, a man who would go on to lose by 9% and soon thereafter leave the state of Iowa altogether.²⁰⁸ Adding insult to injury, a Pew Research Center poll conducted during the election showed that climate change and the environment ranked eighth out of eleven issues of importance to the American voter.²⁰⁹

It is also worth noting that, in terms of spending on politics, liberals and environmentalists will always be at a disadvantage. The reason is motivation. Tom Steyer spent money in the 2014 election because he believes the Earth is in peril, that climate change is a real problem, and that America must start to reverse the trends as soon as it possibly can. On the other hand, David and Charles Koch spent money in the 2014 election because it is profitable for their businesses to operate in the loosest regulatory environment possible. As Senator Whitehouse remarked, "When liberals spend money on elections, they generally do so because they care only about the issue. When energy companies spend money on judicial or legislative elections, they see a return on investment."²¹⁰

It is clear that both liberals and conservatives have decided that the political process and the electoral arena are appropriate—or at least advantageous—venues to have policy battles about climate change, energy policy, and governmental regulation. It is tempting to believe that the problem is simply a tilted playing field, that politics would not

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41 <u>The Systemic Justice Project at Harvard Law School</u>
Captive Climate
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be an impediment to addressing climate change if environmental activists and liberal political operatives could somehow match the overwhelming force on the right.

However, the very act of politicizing climate change and the environment may make it significantly less likely that U.S. policymakers will ever reach any consensus—as discussed above, politicization bias has demonstrated that politicization of an issue makes it less likely that the human mind can process information objectively. Thus, by investing in politics and making climate change a political issue, well-meaning liberal environmentalists may be exacerbating the problem.

Industry Spending in Judicial Elections

Just as industry groups spend heavily to influence candidates for legislative and executive office, spending for judicial elections by industry groups is very common and has increased significantly in recent years due to a relaxation of regulations.

Republican Party of Minnesota v. White: The most serious threat to how state judicial elections operate is the fallout from the Citizens United decision. However, to fully comprehend how judicial elections slow progress on climate change, one also must understand the Supreme Court's 2002 decision in Republican Party of Minnesota v. White.²¹¹ Minnesota is one of many states that elects its supreme court justices. Traditionally, candidates for judicial office in Minnesota ran primarily on their records as lawyers and/or experience as judges. The Minnesota Code of Judicial Conduct prohibited judicial candidates from making speeches or producing advertisements during the election campaign about how they might rule or their opinions certain legal or political issues.²¹² The Republican Party of Minnesota challenged this rule, and in 2002, the Supreme Court of the United States struck it down as violating the First Amendment of the U.S. Constitution. ²¹³ Writing for a conservative 5-4 majority, Justice Antonin Scalia stated that Minnesota's rule failed the "strict-scrutiny test to establish this proposition (that campaign statements are uniquely destructive of openmindedness) on which the validity of the [Code of Judicial Conduct rule] rests."²¹⁴ The decision threw open the doors to permit any and all statements to be made concerning state judicial elections. In conjunction with Citizens United, this decision radically altered state judicial elections.

Fallout from Citizens United: While people often focus heavily on *Citizens United*'s effect on presidential and congressional elections, the decision has also completely transformed spending in state judicial elections. About three-quarters of states use some form of election to either select or retain their judges.²¹⁵ Since *Citizens United*, corporate and business spending in these elections has been unlimited. As the Center for American Progress states:

In state courts across our country, corporate special interests are donating money to the campaigns of judges who interpret the law in a manner that benefits their contributors rather than citizens seeking justice. . . . With money playing such a large role in judicial elections, the interest groups with the most money increasingly have an advantage. In courtrooms across our country, big corporations and other special interests are tilting the playing field in their favor. . . . Big business is tightening its grip on our courts. Instead of serving as a last resort for Americans seeking justice, judges are bending the law to satisfy the concerns of their corporate donors.²¹⁶

Since *Citizens United*, the percentage of money in state judicial elections spent by outside groups has increased: interest groups spent \$15.4 million on state supreme court races in 2011–12, 50% higher than the previous record set in 2003–04. ²¹⁷ This matters greatly because as outside spending increases, campaigns for both liberal and conservative judicial candidates shift toward advertisements focusing on opponents' policy positions, whether they accuse oppnents of being "soft on crime" or call into question their records on energy and the environment.²¹⁸

These advertisements and campaign spending have led to a crisis of confidence in state courts. About 90% of voters and even 80% of state court judges believe that outside forces and/or special interest groups seek to purchase influence by spending in judicial elections. ²¹⁹ Furthermore, more than three-quarters of citizens and nearly half of judges believe that they are succeeding. ²²⁰ Former Mississippi Supreme Court Justice Oliver Diaz, Jr.—defeated for reelection in 2008 by pro-business candidate Randy "Bubba" Pierce—stated, "Judges who are running for reelection do keep in mind what the next ad is going to look like."²²¹

Caperton v. A.T. Massey Coal Co.: The recent runaway spending on state judicial elections makes it seem as though corporations or wealthy individuals can simply purchase a judgeship. That is exactly

what happened in West Virginia in 2004. In August of 2002, a West Virginia jury found A.T. Massey Coal Company liable for fraudulent dealing, concealment, and tortious intereference, awarding plaintiff Hugh Caperton and his mining company \$50 million.²²² As the case worked its way through the appeals process, Massey Coal CEO Don Blankenship decided to try to influence a West Virginia Supreme Court election by spending money to defeat an incumbent justice.²²³ After donating the statutory maximum (\$1,000) to the challenger's campaign, Blankenship created a PAC called "And For The Sake Of The Kids."²²⁴ Using this PAC, Blankenship spent \$3 million on the campaign, resulting in a victory for his candidate.²²⁵ When the case reached the West Virginia Supreme Court, Caperton filed a motion for that justice to recuse himself. After denying the recusal motion, the justice at issue was the deciding vote in overturning the trial court's verdict.²²⁶

Caperton then appealed the justice's refusal to recuse himself to the U.S. Supreme Court as a violation of due process under the Fourteenth Amendment. Siding with the Supreme Court's four liberal justices, Justice Anthony Kennedy found that the failure to recuse was, indeed, a due process violation, stating:

We conclude that there is a serious risk of actual bias—based on objective and reasonable perceptions—when a person with a personal stake in a particular case had a significant and disproportionate influence in placing the judge on the case by raising funds or directing the judge's election campaign when the case was pending or imminent. The inquiry centers on the contribution's relative size in comparison to the total amount of money contributed to the campaign, the total amount spent in the election, and the apparent effect such contribution had on the outcome of the election.²²⁷

The case was then remanded to the West Virginia Supreme Court to be re-heard without the justice bankrolled by Massey.²²⁸

Although *Caperton* provides some hope of a limit to the corporate ability to influence state courts, it is worth noting that the case was decided a year before *Citizens United*. One of the essential elements of Caperton was the obvious link between Massey CEO Don Blankenship and the newly elected state supreme court justice. However, as money becomes easier to disguise and hide in a post-*Citizens United* world, that causal link between funders and candidates will become harder to prove.

Williams-Yulee v. Florida Bar: The recently-announced Supreme Court decision in *Williams-Yulee v. Florida Bar*²²⁹ contains another hint of optimism. Chief Justice John Roberts, writing for the court majority, upheld under strict scrutiny review a Florida law that prohibited elected judges from personally soliciting donations. However, by emphasizing that the law must pass strict scrutiny review, the Court reaffirmed the *Citizens United* notion that our government can do very little to regulate spending in elections. The Court took pains to emphasize the narrow scope of the law and the minimal restrictions it places on free speech.²³⁰ Most alarmingly, the opinion averred that public confidence in the integrity of the judiciary does not have an analgous role in the executive or legislative branches, stating that

the role of judges differs from the role of politicians Politicians are expected to be appropriately responsive to the preferences of their supporters. . . . The same is not true of judges. In deciding cases, a judge is not to follow the preferences of his supporters, or provide any special consideration to his campaign donors.²³¹

IV. Industry-Funded Litigation

In October Term 2013, half of the sixty-seven cases heard by the Supreme Court were argued by lawyers from just five law firms. Corporate influence is exerted in the federal courts as well, though through less direct channels than the buying of state judges. Industry groups have been very successful at influencing federal courts and their legal reasoning. This section will describe these efforts and outcomes. It suggests that the establishment of a group of increasingly active repeat industry-backed players has given anticlimate regulation interests influence with the federal courts that adds a further barrier to action on climate change.

Rise of the Supreme Cout Bar

Over the past three decades, a private Supreme Court bar of elite attorneys has emerged, with prestigious law firms in various major cities establishing practice groups dedicated to litigation before the Court.²³² In October Term 2013, half of the sixty-seven cases heard by the Supreme Court were argued by lawyers from just five law firms.²³³ A dozen private-sector attorneys argued two or more cases that term, and some argued four or more cases.²³⁴ The significance of this trend, according to Professor Richard Lazarus, is that the new bar appears to be affecting the identity of cases the Court hears, shifting its docket to "topics more responsive to the concern of private business."²³⁵ The new bar also affects the Court's rulings on the merits, because better advocates are more persuasive and more likely to influence the language and breadth of the Court's opinions.²³⁶

"Business can pay for the best counsel money can buy. The average citizen cannot.... That's just a reality." A Reuters investigation conducted "exclusive interviews" with eight of the nine sitting Justices (Chief Justice John Roberts declined to be interviewed), and reported that "most embrace the specialty Supreme Court bar." ²³⁷ The investigation found that although the Court typically grants just 5% of the petitions for certiorari filed by private attorneys, that figure jumps to 21% for members of the elite bar.²³⁸ Justice Anthony Kennedy is quoted as saying these attorneys "basically are just a step ahead of [the Court] in identifying the cases that [the Court] will take a look at."²³⁹

Since almost exclusively business interests can afford to hire these prestigious attorneys, there is a "corporate tilt [to] the specialist bar that dominates the docket."²⁴⁰ As Justice Ruth Bader Ginsburg told Reuters, "Business can pay for the best counsel money can buy. The average citizen cannot. . . . That's just a reality."²⁴¹ Law firms with prominent Supreme Court practices may decline to take certain cases, including those on behalf of environmental organizations, due to

concerns about conflicts of interest with the firms' other clients.²⁴² As Lazarus writes, this disparity in representation is concerning because "[t]he public should expect that the Court will devote its limited resources to address the legal issues that are truly the most important for the nation rather than those legal issues important to those who can secure representation of their interests by the Supreme Court bar."²⁴³

Increasing Role of Amicus Briefs

If the losing party in a case wishes to challenge a lower court's decision, it can file a petition asking the Supreme Court to hear its case. This is called a petition for certiorari, and the Court only grants about one petition for every hundred it receives.²⁴⁴ A person or group who is not a party to the case but has an interest in the outcome and wishes to inform the Court of its perspective on the issue can file what is called an amicus curiae, or "friend of the court," brief.²⁴⁵

Though amicus curiae briefs are not required, the past few decades have seen a dramatic increase in the number that are filed in support of and in opposition to petitions for certiorari. This has led to a now-common understanding that amicus support is essential to demonstrate to the Court that a legal question merits its review.²⁴⁶ For example, the total number of certiorari-stage amicus briefs filed grew by 35% from 2009 to 2012, and the number of groups filing them grew by 65%.²⁴⁷

The identity of the organizations that have been most aggressively filing amicus briefs demonstrates the role of corporate influence on the Court. In a 2013 analysis of certiorari-stage amicus activity at the Supreme Court posted on SCOTUSblog, Adam Chandler compiled a list of the most frequent Supreme Court certiorari-stage amicus filers from 2009 to 2012, and compared that list with one created based on identical criteria for the years 2004 to 2007.²⁴⁸ The U.S. Chamber of Commerce tops the 2009 to 2012 list, with fifty-four certiorari-stage amicus briefs filed.²⁴⁹ A number of other anti-regulatory, pro-business groups such as the Pacific Legal Foundation and the Mountain States Legal Foundation remained on the list from Chandler's 2007 assessment, and all seven of the organizations making the top list for the first time in 2013 (including the Cato Institute, which increased from two briefs filed in 2004 to 2007 to thirty filed in 2009 to 2012) are ideologically conservative.²⁵⁰ Meanwhile, equivalent liberal groups do not appear on the list at all.²⁵¹

Figure 13: Organizations Filing the Most Certiorari-Stage Amicus Briefs.²⁵²

Rank		Party		Briefs		Grant %	
1	1	Chamber of Commerce of the United States of America	54	55	32.0%	26.0%	
2	2	National Association of Criminal Defense Lawyers	41	33	25.6%	31.3%	
3	4	Pacific Legal Foundation	37	25	20.0%	28.0%	
4		Cato Institute	30	2	22.2%		
5	3	Washington Legal Foundation	29	26	24.0%	39.1%	
6		Center for Constitutional Jurisprudence	21	1	30.0%		
6		DRI - The Voice of the Defense Bar	21	0	23.8%		
8	5	National Association of Manufacturers	19	23	5.6%	31.6%	
9		National Federation of Independent Business	16	4	26.7%		
10	8	International Municipal Lawyers Association	15	10	7.7%	30.0%	
11	15	AARP	13	8	10.0%	25.0%	
11	11	Pharmaceutical Research and Manufacturers of America	13	9	23.1%	25.0%	
13		Allied Educational Foundation	10	6	28.6%		
13		American Bankers Association	10	5	11.1%		
13		American Center for Law and Justice	10	3	10.0%		
13	8	Mountain States Legal Foundation	10	10	50.0%	22.2%	

Figures in white are from Chandler's 2009–12 assessment; figures in gray are from 2004–07.

Implications for U.S. Law

These trends of the rise of the elite Supreme Court bar and the increase in the use of amicus briefs in Supreme Court litigation arguably have a significant effect on the Court's docket and thus on the shape of U.S. law. At the most basic level, this is simply because the Justices and, more importantly, their law clerks-recent law school graduates who assist the Justices with legal research and writing—have limited time to spend reviewing certiorari petitions. The Justices and clerks have therefore come to rely on the presence of an established Supreme Court advocate's name on a petition or amicus brief as a signal for the significance of the issue presented and its credibility as a question that needs to be decided.²⁵³ With this subtle influencing power, these advocates have been able to "persuade the Court to enter into areas of law of interest to the regulated community to correct what business perceives as problematic legal doctrine."²⁵⁴ Amicus briefs also matter when the Court has decided to grant a petition and is considering the case itself: "Eighty-eight percent of former Supreme Court law clerks interviewed in one study acknowledged that they read more carefully and gave more initial weight to merits amicus briefs filed by attorneys . . . considered experts in Supreme Court advocacy."255

And these groups are not shy about proclaiming their amicus-driven influence with the Court. The website for the Cato Institute's amicus program boasts that "[0]f the 15 times the Court sided with Cato,

seven of those were unanimous, showing that even the liberal justices have little tolerance for our era of excessively overreaching government" and that Cato was "the only organization to support the constitutionally correct outcome in . . . [the affirmative action, same-sex marriage, and Voting Rights Act] cases, demonstrating that the libertarian view of the Constitution is truly a third way that is not represented by the two predominant parties."²⁵⁶

The Supreme
Court granted
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environmental
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not have been
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names associated
with them.

Professor Lazarus took a close look at the Supreme Court bar's "capture" of the Court's docket with respect to environmental law cases in a 2009 article in the Yale Law Journal Online.²⁵⁷ Focusing on October Term 2008, Lazarus discovered that the Supreme Court granted certiorari in four environmental cases that would not have been likely to receive review absent the elite attorney names associated with them.²⁵⁸ In two of those cases, industry parties were intervenors in the lower courts who succeeded in convincing the Court to hear appeals from U.S. Court of Appeals decisions, despite the losing federal agency below opposing the Court's grant of review.²⁵⁹ The other two cases "raised legal issues of diminishing practical significance [that] the Court [had] declined to hear for decades."²⁶⁰ In all four cases, the Supreme Court overturned an appeals court's decision that had been in favor of environmental interests.²⁶¹ Had industry not persuaded the Supreme Court to hear and ultimately overturn those decisions, the pro-environment outcome would have stayed in effect.

Impact on the Court's Climate Change Jurisprudence

The influence that industry parties have developed with the Court is important in the context of climate change regulation, because the bulk of current U.S. action on climate change is being taken through regulations promulgated by the EPA under President Obama's executive authority under the Clean Air Act,²⁶² and these rules are inevitably challenged in federal court.

In October Term 2013, industry groups faced off against the EPA in the Court's blockbuster greenhouse gas case, *Utility Air Regulatory Group v. EPA* ("*UARG*"),²⁶³ which considered whether the EPA permissibly determined that its regulation of greenhouse gas emissions from new motor vehicles triggered emissions permitting requirements for new and modified major stationary sources regulated under the Clean Air Act's Prevention of Significant Deterioration ("PSD") program.²⁶⁴ Essentially, what was at stake was whether the EPA could regulate new power plants based on their greenhouse gas emissions alone.

Industry had challenged the EPA's regulations in the D.C. Circuit Court of Appeals, which unequivocally found in EPA's favor.²⁶⁵ Petitioners, including the U.S. Chamber of Commerce, asked the Supreme Court to review and reverse the decision. Other industry groups, including the Washington Legal Foundation and Mountain States Legal Foundation filed amicus briefs in support of certiorari,²⁶⁶ and the Pacific Legal Foundation filed its own petition for certiorari,²⁶⁷ which was denied by the Court.²⁶⁸

During the case itself, the Pacific Legal Foundation then joined the Washington Legal Foundation and Mountain States Legal Foundation as amici in support of petitioners whose petitions were granted, and the Center for Constitutional Jurisprudence filed an amicus brief in support of petitioners as well.²⁶⁹ These organizations are, of course, all players on Adam Chandler's "Sweet Sixteen" certiorari filers list.²⁷⁰

When the Court decided *UARG*, it did so in a way that allowed both sides to claim at least some victory. Although the court struck down some aspects of the EPA's regulations, the EPA expected that this ruling would still allow it to regulate 83% of stationary-source greenhouse gas emissions, and that it would be foregoing regulation of only 3% of emissions by not regulating sources based on their greenhouse gas emissions alone.²⁷¹

The victory for the fossil fuel industry in *UARG* was in part the scaling back of EPA's regulations that were actually before the Court in that case, but it was also the language Justice Antonin Scalia used in his majority opinion, which Professor Jody Freeman describes as "laced with the legal equivalent of improvised explosive devices" and containing "unmistakable warnings to the EPA about not overstepping its regulatory authority."²⁷² The Court's language, which accused the EPA of adopting an interpretation that would "bring about an enormous and transformative expansion in [the Agency's] regulatory authority without clear congressional authorization" and giving itself "unheralded power to regulate 'a significant portion of the American economy,"²⁷³ came at a critical time, as the EPA had just proposed its rule to regulate greenhouse gas emissions from existing stationary sources.²⁷⁴ Professor Freeman believes this language to be "an unmistakable warning shot across EPA's bow."²⁷⁵

Pro-business, anti-regulatory interests helped lead the Court to this decision and its language. This does not mean the Court is in the pockets of industry or otherwise unable to come to an independent, legally-reasoned conclusion. Rather it is meant to suggest that the

50 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

"Unmistakable warnings to the EPA about not overstepping its regulatory authority." Framing used by pro-business, anti-regulatory interests does seem to affect the Court's reasoning. framing used by pro-business, anti-regulatory interests does seem to affect the Court's reasoning. For example, in the *UARG* petitioners' joint reply brief to the Supreme Court, they claimed that EPA's rule would grant the Agency "regulatory authority over the energy and operational efficiency of every significant GHG emitter in the United States . . . [including] deciding whether a factory used optimally efficient light bulbs in the cafeteria."²⁷⁶ This idea concerned the Chief Justice, who at oral argument questioned Solicitor General Donald Verrilli about the differences between regulating greenhouse gases and other air pollutants.²⁷⁷ The Chief Justice asked Solicitor Verrilli if EPA's regulation of greenhouse gases is "[t]he same sort of thing as with, for domestic uses, the energy efficient light bulbs?"²⁷⁸ Solicitor Verrilli responded that he "really [does not] think this is about light bulbs," and the Chief Justice countered that his "point is it relates to energy consumption as opposed to particulate emission."²⁷⁹

As with Justice Scalia's language in the majority opinion, the framing of the greenhouse gas regulation debate on display here is important as the EPA continues to use its regulatory authority to combat climate change. Professor Ann Carlson and Megan Herzog argue that the fate of these new regulations, known as the Clean Power Plan, is likely to be affected by the contextual lens through which the Court views them.²⁸⁰ The Court will be less likely to uphold the Clean Power Plan if it views it as an economy-disrupting power grab on the part of the EPA. ²⁸¹ If pro-business, anti-regulatory litigants can successfully present these rules as permitting the EPA to regulate every detail of Americans' lives down to the smallest, most intrusive dictation of what light bulbs they use at work—and maybe even at home!—they will have a powerful weapon that may convince the Court to prevent the EPA from regulating greenhouse gas emissions effectively.

Legal challenges to the Clean Power Plan have already begun, and the cast of petitioners is all too familiar. In 2014, coal company Murray Energy Corporation initiated a lawsuit challenging the EPA's regulatory authority.²⁸² The Chamber of Commerce and the National Association of Manufacturers, both top players in Supreme Court certiorari-stage amicus filing, were amici in support of Murray Energy.²⁸³ The National Federation of Independent Businesses, also a top certiorari-stage filer, intervened on behalf of the petitioner.²⁸⁴ This particular challenge was unusual, as the parties sought to have the Clean Power Plan blocked as beyond the scope of EPA's regulatory authority before the Plan was even finalized. The court of appeals dismissed the case for this reason in June 2015,²⁸⁵ but there will surely be additional challenges as the EPA continues to regulate greenhouse

gases in response to the climate crisis and business interests continue their efforts to stifle such progress.

V. Case Study: Chamber of Commerce

The U.S. Chamber of Commerce ("Chamber") illustrates how a single organization can have a tremendous impact on climate change policy in the United States. This case study provides background information about the Chamber, describes its position on climate change, and demonstrates how the Chamber influences climate change policy by promoting doubt in climate science, coordinating public relations campaigns to manipulate public opinion, influencing judicial and legislative elections, and litigating against environmental regulation.

Background

The Chamber is one of the largest and most politically influential business associations in the country. A business association is an organization of corporations across different industries that form to benefit the business community as a whole. Generally, business associations are funded through dues payments from individual corporate members. The association aggregates those funds and spends them in strategic ways to promote its goals.

About the Chamber

History: While these associations have long been in existence, their power over the political process grew significantly in the final decades of the twentieth century. The Chamber is an example of an association that grew in prominence and power during this period. The Chamber's rise was the result of an intentional effort to control the American political system and-more insidiously-to control the academic institutions that business leaders astutely realized played a significant role in creating political ideology. In 1971, then-corporate lawyer and soon-to-be Supreme Court Justice Louis Powell wrote a memorandum to the Chamber entitled "Attack on American Free Enterprise System." The memo argued that "the American economic system is under broad attack" by advocacy groups on the left.²⁸⁶ The memo provided a road map for the Chamber to reinvigorate the "American free enterprise system" by building a presence on college campuses, a media strategy, and widespread participation in the political system. Powell wrote:

[F]ew elements of American society today have as little influence in government as the American businessman, the corporation, or even the millions of corporate stockholders... . One does not exaggerate to say that, in terms of political

53 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

In terms of political influence, with respect to the course of legislation and government action, the American business executive is truly the "forgotten "an." influence, with respect to the course of legislation and government action, the American business executive is truly the "forgotten man." 287

After Powell's memo, the Chamber, following his prescriptions, grew significantly in membership and influence, becoming one of the most influential political organizations in the country.

Ideology: Today, the Chamber remains focused on promoting "free enterprise." The Chamber's ideology is rooted in the dominant "markets are good, regulation is bad" framework that often advantages business interests. This ideology is well-summarized in a recent Chamber report on energy, which argues that "regulations have cost jobs by inflicting significant compliance costs that divert resources away from more productive uses, harming and even destroying entire industries, and creating such complexity that they discourage business expansion and job creation."²⁸⁸ The Chamber recently released policy priorities for 2015, claiming that their overarching goal is to "help revitalize the American economy, create jobs, spur growth, and lift incomes."²⁸⁹

Structure: Today, the Chamber has approximately 300,000 members.²⁹⁰ In addition, the Chamber is affiliated with approximately 2,000 state and local chambers of commerce that represent, in total, three million businesses across the United States.²⁹¹ The Chamber often claims to have three million members, despite only having a distant affiliation with the majority of those businesses.²⁹²

Although the Chamber's membership is broad, its policies are made by a small number of members on sixteen issue-specific policy committees. The membership rolls of these committees are not public, the process for participation is not clear, and recorded votes are rare.²⁹³ There is some speculation that these policy committees are dominated by large corporations.²⁹⁴

In addition to its policy committees, the Chamber has three internal sub-entities that play an important role in promoting its climate change policy: the U.S. Chamber Institute for Legal Reform, the U.S. Chamber Litigation Center, and the Institute for 21st Century Energy. The Institute for Legal Reform was established in 1998 to promote reform of the tort system (as the Institute describes it, "to address the country's litigation explosion").²⁹⁵ However, its scope has expanded significantly beyond the original focus on tort law, and now it is used as a vehicle to promote a variety of policies for legal reform. The U.S.

54 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

"Regulations have cost iobs by inflicting significant compliance costs that divert resources away from more productive uses. harming and even destroving entire industries. and creating such complexity that they discourage husiness expansion and job creation."

Chamber Litigation Center supports the Institute for Legal Reform's work by filing lawsuits and amicus briefs.²⁹⁶ It is a powerful player in the Supreme Court and has a strong track record of success in cases in which it is involved.²⁹⁷ The Institute for 21st Century Energy is another sub-section of the Chamber that specifically focuses on energy policy.

Funding: The Chamber is funded through membership dues, but also receives a large number of voluntary contributions and grants to fund its work. In recent years, the Chamber has received donations totaling almost \$200 million per year. ²⁹⁸ As a 501(c)(6) organization, the Chamber is required to report all donations in amounts over \$5,000, but it is not required to publicly disclose the names of the donors.²⁹⁹ The Chamber strongly opposes mandatory or voluntary disclosure of its funding sources.³⁰⁰ As a result, little information is available about the identities of the primary funders of the Chamber. However, it is clear that the Chamber is largely funded by a very small number of individuals—a far cry from the three million businesses that it often purports to represent. In 2012, more than half of all contributions to the Chamber came from just sixty-four donors, and nearly two-thirds of contributions to the Institute for Legal Reform came from just twenty-one donors.³⁰¹

The Chamber's Climate Policy

Energy Policy: The Chamber spends significant resources promoting energy policy but rarely makes explicit the connection between its policy goals and climate change. "Energy and the Environment," one of the Chamber's strategic policy goals for 2015, has six components:

- "Continue to strongly support efforts to improve energy efficiency and develop clean energy alternatives, which will help the nation further reduce greenhouse gas emissions.
- Any comprehensive legislative solution must not harm the economy, recognize that the problem is international in scope, and aggressively promote new technologies and efficiency. Protecting our economy and the environment for future generations are mutually achievable goals.
- Support a comprehensive international agreement on climate change that has the widest possible participation.

55 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

In 2012, more than half of all contributions to the Chamber came from just sixty-four donors.

- Oppose the EPA's efforts to regulate greenhouse gases under the existing Clean Air Act, including the endangerment finding.
- Champion efforts by industry to develop energy efficient and low emissions technologies and export them to the developing world, where the bulk of new greenhouse gas emissions are expected to occur.
- Ensure that large emerging economies share responsibility for addressing climate change."302

These policy priorities seek to undermine many of the key gains made by environmental advocates under the Obama administration—for example the fourth point of the plan includes a commitment to challenging the EPA's "endangerment finding," which is the the EPA'S determination that greenhouse gasses endanger human health or welfare, and which has been upheld by the D.C. Circuit and the Supreme Court.³⁰³ The priorities also seem designed to distract from options for real progress, for example by emphasizing the role of other countires rather than focusing on what the United States can do to combat climate change.

The Chamber aggressively pushes policies that it characterizes as energy policy without acknowledging the large impact that those policies will have on climate change. For example, the Chamber's Institute for 21st Century Energy recently released a seventy-two page report that lays out the Chamber's energy policy. 304 While referring to the United States as the "Saudi Arabia of coal," 305 the report focuses on the benefits of traditional fossil fuels, new technologies like hydraulic fracturing ("fracking"), and horizontal drilling.³⁰⁶ True to the broader ideological position of the Chamber, its energy policy is firmly anti-regulation and pro-market. Its energy report decries "regulatory overreach" and complains of a recent "barrage of ill-conceived regulations coming out of the Environmental Protection Agency (EPA) aimed at strangling the coal industry."307 This report ignores the implications of energy policy for climate change. In its seventy-two pages, the report contains the word climate three times: in reference to "a tough economic climate," "a proper climate for R&D in the private sector," and "the current fiscal climate."308 In sum, the Chamber proffers an energy policy that has severe consequences for the environment and climate change without acknowledging these potentially destructive impacts.

56 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

In its seventytwo pages, the report contains the word climate three times: in reference to "a tough economic climate," "a proper climate for R&D in the private sector," and "the current fiscal climate." The Chamber's energy policy does not represent the best interest of the business community as a whole. The Chamber's promotion of anti-regulatory energy policy is particularly frustrating given its claims to represent the broader business community consisting of three million businesses across the United States. The Chamber's energy policy does not represent the best interest of the business community as a whole. A recently released report from the independent organization Rhodium Group demonstrates in great detail how climate change will have a direct negative impact on entire sectors of the U.S. economy.³⁰⁹ This report projects that costs of climate change by the end of the twenty-first century could be as high as: \$50 billion in the agricultural sector, \$150 billion in the labor market, \$41 billion in mortality costs due to poor health outcomes, \$12 billion from crime, \$87 billion in energy, and \$27 billion in coastal communities.³¹⁰ The report summarizes that:

At the upper bound of our estimates . . . late century *likely* combined direct costs at a national level are 1.4% to 5.7% of economic output For Florida, the most at-risk state, combined *likely* direct costs rise to 10.1% to 24% of state economic output. . . . [N]ote that because we are taking an enumerative approach and many known impacts are not quantified, the numbers presented in this chapter should not be viewed as a comprehensive portrait of all economic costs and benefits³¹¹

In short, quantitative evidence suggests that climate change poses a real threat to the American economy. Given this, the Chamber's current policies seem directly antithetical to the business interests of many of the members that it purports to represent.

Promoting Doubt in Climate Science: The Chamber has taken significant action to take promote doubt about whether climate change is harmful, the extent to which climate change is proven, and whether climate change can be attributed to human causes.

The Chamber has a history of disputing whether climate change is happening and whether it is caused by humans. In 2001, a senior Chamber executive stated in a CNN television appearance that "there's no link between greenhouse gases and human activity."³¹² In 2008, the Chamber's president circulated a memo that suggested that a "cooling trend" mandated renewed scientific inquiry into the science behind global warming.³¹³ In 2008 and 2009, the Chamber's nonprofit affiliate named books by climate change deniers among its "top ten recommended books of the year." ³¹⁴ In comments and litigation materials, the Chamber has consistently disputed the underlying

sources of the science surrounding climate change. In one recent amicus brief, the Chamber argued that the "EPA professes to be 90 to 99 percent certain that anthropogenic emissions are mostly responsible for [rising temperatures], but the record does not remotely support this level of certainty."315

The Chamber continues to publicly deny the centrality of man-made causes of climate change despite widespread scientific evidence that humans are responsible. In a 2014 U.S. Senate Foreign Relations Committee hearing, Senator Bob Menendez of New Jersey questioned Karen Harbert, President of the Chamber's Institute for 21st Century Energy, about climate change. Their conversation included the following exchange:³¹⁶

Sen. Menendez:	[Does the Chamber] agree that climate change is real and is caused by humans?				
Ms. Harbert:	The Chamber has a long record on climate. And here's what it is. Number one, we support addressing our environment in things that work We want to be in favor of things that work, technologies that work. That put Americans back to work. We strongly believe in improving the environment while also protecting the economy.				
Sen. Menendez:	That was not responsive to my question. I asked a very simple question. Does the Chamber believe that climate change is real and caused by humans? Yes or no?				
Ms. Harbert:	We believe that we should be doing everything in our power to address the environment.				
Sen. Menendez:	That's great. But is climate change—is it real?				
Ms. Harbert:	The climate is warming, without a doubt.				
Sen. Menendez:	So climate change is real. Is it caused by humans?				
Captive Climate					

Ms. Harbert:	And the other part of that answer is: is it warming as much as some of my colleagues on this panel have predicted in the past? And the answer is no.
Sen. Menendez:	I'm going to get to that too. But you have to give me your answer. Is it caused by humans?
Ms. Harbert:	It is caused by lots of different things, and you can't say that climate change is only caused by humans.

Incredibly, the Chamber has gone so far as to argue in litigation that even some of the largest effects of climate change might be beneficial to human health and welfare. In a petition to the EPA relating to its endangerment finding for greenhouse gas emissions, the Chamber stated:

The [EPA] Administrator has thus ignored analyses that show that a warming of even 3°C in the next 100 years would, on balance, be beneficial to humans because the reduction of wintertime mortality/morbidity would be several times larger than the increase in summertime heat stress related mortality/morbidity.³¹⁷

Backlash: The Chamber's aggressive efforts to promote doubt about the science of human-caused climate change have not gone unnoticed. In 2009 the Chamber came out against global warming legislation pending in Congress and also challenged the EPA sufficiency finding that global warming was a hazard to human health.³¹⁸ The results were remarkable. Pacific Gas & Electric, Exelon and PNM Resources, all public utility companies, announced that they were withdrawing from the Chamber due to its climate change policy.³¹⁹ Nike also expressed displeasure by withdrawing from the Chamber's Board but remained a Chamber member in order to "advocate for more aggressive climate change strategy internally."³²⁰ Perhaps most notably, Apple withdrew from the Chamber entirely, saying in a statement: "Apple supports regulating greenhouse gas emissions, and it is frustrating to find the Chamber at odds with us in this effort."³²¹

Recent developments suggest that this movement away from the Chamber still has momentum. In 2011, the Seattle Chamber of Commerce ended its affiliation with the U.S. Chamber due to the 59 <u>THE SYSTEMIC JUSTICE PROJECT AT HARVARD LAW SCHOOL</u> Captive Climate same dispute over climate change denial. ³²² Skanska, a global construction and development company, left the Chamber in July 2013. ³²³ Skanska severely criticized the Chamber on its way out, stating, "the Chamber has chosen to support a group of businesses who care more about protecting the status quo."³²⁴

The Chamber's Public Relations Strategy

The Chamber's position on climate change is aligned with, and likely driven by, fossil fuel corporations' interests. The Chamber, fossil fuel corporations, and other fossil fuel trade associations use public relations strategies to influence public opinion on climate change and prevent regulations that might undermine the industry's profitmaximization goals.

The Origins of the Public Relations Strategies

Industries linked to fossil fuels were among the first to use public relations firms in the United States. ³²⁵ At the beginning of the twentieth century, the coal mining industry hired public relations pioneer lvy Lee to protect the industry's image during a coal mining strike. ³²⁶ Later that same year, Lee launched campaigns to sway public opinion on the image of railroad companies after a high-profile train crash.³²⁷

These "[c]orporations gradually began to realize the importance of combatting hostility and courting public favor." ³²⁸ They quickly learned that public relations strategies can be used not only to sell products, but also to influence public opinion and create a more favorable environment for businesses.³²⁹

Public relations campaigns utilize knowledge about human behavior to influence the public.³³⁰ The father of public relations, Edward Bernays, used knowledge about sociology and psychology that he had learned from his uncle Sigmund Freud to "turn[] others' theoretical musings on ordinary people's openness to images and emotional appeals into a series of handbooks explaining how to manipulate the public mind in pursuit of corporate or political goals."³³¹ Bernays contributed the "spin" tactic to modern public relations, whereby public relations campaigns seek to "intentionally manipulat[e] public opinion in support of one's product, services, ideas, or issues without regard for truth or reality."³³²

60 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

Manipulate the public mind in pursuit of corporate or political goals.

The Role of Trade Associations in Public Relations Campaigns

Corporate interests invest enormous resources into public relations campaigns because influencing public opinion benefits their profitmaximizing interests. There are two ways in which businesses use public relations to maximize profit. First, single businesses engage in product-specific advertising campaigns to benefit their individual interests in profiting from selling those products. Second, businesses fund trade or business associations such as the Chamber, which coordinate public relation campaigns that advantage the entire industry.³³³ Businesses rely on these trade associations to pursue the industry-wide interest in fostering a marketplace favorable to selling products. Corporations fund trade associations to engage in these public relations compaigns because, in addition to enabling corporations to pool their resources in pursuit of shared interests, business and trade associations supply anonymity and legitimacy while eliminating accountability.

Anonymity is valuable because public relations campaigns often engage in dubious practices that might harm a business's reputation. Corporations with anonymity are able to influence their target constituencies without being held accountable for morally and legally questionable actions. In describing Koch Industries' founders, who invest hundreds of millions of dollars in swaying public opinion and elections, Republican campaign consultant Mortimer Zuckerman emphasizes the benefits of this anonymity in declaring that "[t]o call them under the radar is an understatement. They are underground!" ³³⁴ This absence of transparency undermines accountability and dilutes public outrage at unethical activities because no one can identify the appropriate object of that anger.

Additionally, support from trade associations facilitates an illusion that the industry's goals are legitimate in several ways. First, trade association sponsorship creates an illusion that third party, independent organizations agree with the profit-maximization goals of an individual business. Yet, this is merely an illusion. Trade associations support a corporation's goals because that corporation pays trade associations to support its goals. In the public relations industry, this tactic is referred to as "third party technique." For example, when Koch Industries pursues a pro-oil campaign, it is apparent that the fossil fuel corporation is acting in pursuit of its own economic interest. ³³⁵ However, when the Chamber advocates on behalf of Koch Industries and other fossil fuel corporations, the public

is more likely to view the Chamber's perspective as neutral and unbiased.

Second, trade associations appear legitimate because they hire "experts," conduct "research," and foster "grassroots" support. However, although these activities receive legitimating titles, trade associations fund these activities in pursuit of industry's economic interests and produce biased results. Finally, trade associations can obscure their biases better than individual corporations can because trade associations are not required to identify their members. In sum, the trade association adds a veil between interested corporate actors and desired outcomes. It thereby dilutes public accountability and creates an illusion that the outcome has credible support from disinterested third parties.

Trade associations are "determined to fight regulations and boost profits of their members" and, as a result, "have spent heavily to influence how the public perceives polices that affect everything from the air we breathe to the beverages we drink."³³⁶ Trade associations invest enormous resources into public relations campaigns because doing so yields enormous returns. Between 2008 and 2012 trade associations paid more than \$1.2 billion to top public relations firms.³³⁷ Most public relations funding went into energy and natural resource campaigns.³³⁸ Even this figure likely underestimates trade association spending on public relations because trade associations are only required to disclose the five contractors of any kind that receive the most funding from them.³³⁹ Over this five year period, the Chamber spent more than \$173.5 million contracting with public relations firms.³⁴⁰ In 2010 and 2012, all five of the Chamber's highest-grossing contractors were public relations firms. ³⁴¹ Edelman was the top grossing U.S. public relations firm, earning \$346.8 million from trade associations, largely thanks to the American Petroleum Institute, which paid Edelman \$327 million during those five years.³⁴²

This data also demonstrates a shift away from lobbying and towards funding public relations campaigns. For example, in 2012, the American Petroleum Institute paid four public relations firms \$85.5 million yet spent a mere \$7 million on federal lobbying efforts.³⁴³ Trade associations have shifted to focusing on public relations for good reason. While lobbying firms must disclose their clients and how much they are paid, public relations firms do not have to disclose similar information.³⁴⁴ In addition, trade associations recognize that manipulating the public's perspective is highly profitable and therefore worth this enormous resource investment.

The Public Relations Tactics of Trade Associations

Modern public relations campaigns target all aspects of American public life to influence public opinion.³⁴⁵ As discussed above, in 1971, then-future Supreme Court Justice Powell suggested that the Chamber engage in this comprehensive public relations strategy.³⁴⁶ Powell explained that the Chamber was well-suited to coordinate industry-wide public relations campaigns because "[i]t enjoys a strategic position, with a fine reputation and a broad base of support."³⁴⁷ He concluded that "[i]t is time for American business— which has demonstrated the greatest capacity in all history to produce and to influence consumer decisions—to apply their great talents vigorously to the preservation of the system itself."³⁴⁸

Since Powell wrote this memorandum, the Chamber and various trade associations have coordinated effective public relations campaigns that target all aspects of public life in pursuit of industry interests. Below, this section considers several tactics used by the Chamber and trade associations, including the American Petroleum Institute, to influence public opinion and profit-maximize.

Fake News: While public relations firms are increasingly well-funded and influential, the journalism industry is vanishing rapidly.³⁴⁹ As the Center for Public Integrity reports, "not only are PR professionals outnumbering journalists by a ratio of 4.6 to 1, but the salary gap between the two occupations has grown to almost \$20,000 per year."³⁵⁰ Journalism is essential to a democratic society because it informs the public about important issues and events, facilitates policy discussions, and monitors those in power to hold them accountable for their actions.³⁵¹

Public relations firms and trade associations have recognized the decline in journalism as an opportunity to profit by controlling public perception of events and policy. Stepping in to fill journalism's vacancy, businesses tilt the public dialogue in favor of their own interests, often without disclosing that they are involved in the dialogue at all. This is detrimental to a democratic society.

Trade associations participate in the journalism industry to manipulate public opinion by hiring television spokespeople, inserting advertisements into news broadcasts, funding news networks, donating to journalism schools, censoring news reports, ghost-writing news reports, and countless other tactics. Often, business associations engage in these tactics without disclosing their

involvement. Below, this section analyzes one such tactic used by the Chamber: covertly running pro-business regional newspapers in locations hostile to business interests.

The Chamber owns several regional newspapers published both online and in print.³⁵² Their stated goal is keeping their regional constituencies informed about state tort litigation.³⁵³ In particular, these newspapers aim to undermine tort lawsuits that impose tort liability detrimental to businesses' profitability.³⁵⁴

The Chamber does not make its ownership of these newspapers readily apparent to their readers. The Chamber's ownership interests are disclosed to readers in two ways: (1) when the newspaper publishes an article that mentions the Chamber by name,³⁵⁵ and (2) in the the "About Us" section of papers' websites—but not on the homepages.³⁵⁶ Each newspaper's Facebook and Twitter page make no mention of the Chamber's ownership.³⁵⁷

According to the newspapers' publisher Brian Timpone, the Chamber's ownership has no impact on the newspapers impartiality. ³⁵⁸ He claims that "our stories are as straight and objective as any stories in America. Just because the owners of the paper have an agenda doesn't mean that the content can't be fair."³⁵⁹ However, there are many reasons to be skeptical of Timpone's claim. As Texas attorney Brent Coon explained to NPR about the Chamber's *Southeast Texas Record*:

Why would they create a newspaper [and] give it away for free? They do it because they know they send this message out: 'Lawsuits are bad; there are frivolous lawsuits; the jury system has run amok and has to be fixed.' When you hear their rhetoric over and over again, the more they say it and the more different ways they communicate that message, the more the public is likely to believe it.³⁶⁰

Thus, although the Chamber and its publishers purport to be presenting unbiased news, as legal publication Main Justice's editorin-chief, Mary Jacoby, explains, "it's true that they have real news and they have real reporters, but they're writing it from an agenda and trying to underline certain ideas that they have."³⁶¹

 Specifically, the U.S. Chamber Institute for Legal Reform, the branch that owns these newspapers, seeks to encourage tort reform because tort liability undermines business profit-maximization.³⁶² In pursing this mission, the Institute for Legal Reform selected the newspapers'
 THE SYSTEMIC JUSTICE PROJECT AT HARVARD LAW SCHOOL Captive Climate

They're writing it from an agenda and trying to underline certain ideas that they have. locations based on its annual survey of state liability systems.³⁶³ This survey measures how "fair and reasonable the states' tort liability systems are perceived to be by *U.S. businesses.*"³⁶⁴ The Chamber placed the newspapers in the locations perceived to be most hostile to business.³⁶⁵ The American Tort Reform Foundation, a notoriously probusiness advocacy group that targets plaintiff-friendly state courts, similarly ranks these regions as among the most hostile to businesses in its annual Judicial Hellholes survey.³⁶⁶ The 2014 to 2015 top seven Judicial Hellholes include West Virginia, Louisiana, and Madison County, Illinois—all locations where the Chamber publishes its newspaper.³⁶⁷

Although the newspapers focus on tort reform, these newspapers also serve as a platform for the Chamber to espouse its views on fossil fuel regulations and manipulate the public debate on climate change. The Chamber has published countless articles attacking the EPA's regulations.³⁶⁸ In addition, the Chamber publishes opinion articles written by politicians funded by the fossil fuel industry or fossil fuel industry executives. For example, the Chamber published "Their View: Domestic Energy Keeps American Economy Afloat" by West Virginia State Representative John O'Neal.³⁶⁹ In this article, O'Neal claims that President Obama's plan to "rais[e] taxes on energy is not a smart policy decision."³⁷⁰ In its *Louisiana Record*, the Chamber published an article written by Don Briggs, President of the Louisiana Oil and Gas Association, in which Briggs attacks President Barack Obama's carbon emission regulations.³⁷¹ In publishing these news stories attacking efforts to slow or stop climate change, the Chamber never mentions its ownership interest or bias in obtaining a particular outcome. Thus, the Chamber uses biased "news" masquerading as journalism in specially selected areas to promote its pro-business agenda of seeking to escape tort liability and prevent progress on climate change.

Education: Education is a prime target in public relations. Public relations tactics targeting the classroom provide an opportunity for corporations to manipulate students' foundational perspectives and beliefs that inform their future policy views.³⁷²

The Chamber partners with educational institutions, such as Scholastic, Inc., to develop and distribute curriculum that promotes its interests. ³⁷³ Scholastic's InSchool division works with industry to develop educational materials for "behavioral change, pro-social, cause marketing, brand awareness, and consumer loyalty programs." ³⁷⁴ Scholastic then supplies teachers with this industry-sponsored curriculum free-of-charge. ³⁷⁵ Yet, as Director of the

Campaign for Commercial-Free Childhood, Dr. Susan Linn, explains, "[d]istributing corporate PR disguised as teaching materials undermines learning and is one of the most insidious forms of in-school commercialism."³⁷⁶

The fossil fuel industry has not been shy in making use of this opportunity to influence public opinion. The Chamber partnered with Scholastic to produce "Shedding Light on Energy," a graphing skills lesson plan for children in fifth through eighth grades. ³⁷⁷ The Chamber's Institute for 21st Century Energy was responsible for producing the material. The Institute for 21st Century Energy is the same Chamber division that coordinated the Chamber's campaign in support of the Keystone XL Pipeline. In the lesson plan, the Institute for 21st Century Energy's President and CEO, Karen Harbert, invites teachers to use the lesson plan to "empower [their] students to join the national conversation about America's energy future." 378 However, this invitation is unsettling because the Chamber has a huge stake in the outcome of this national debate. As mentioned above, in 2014, Harbert testified before the U.S. Senate Foreign Relations Committee.³⁷⁹ In her testimony she claimed that "it is clearly in the national interest that TransCanada's Keystone XL (KXL) pipeline project proceeds."³⁸⁰ Thus, the group providing students a platform to learn about and debate energy policy clearly has its own strong biases and profit motives.

In the lesson packet, the Chamber invites teachers to share worksheets on electricity and transportation with students.³⁸¹ These worksheets contain graphs detailing the fossil fuels used to generate electricity and facilitate transportation in the United States. The Chamber informs students that "[t]he development of cars, trucks, and airplanes in the past century has radically changed our lives."³⁸² In fact, the Chamber explains, petroleum is a "vital energy source" and "[m]any people feel as though they couldn't live without their cars."³⁸³ Two charts emphasize that the United States produces nearly two billion barrels of oil annually, while it imports more than three billion barrels of oil from foreign countries.³⁸⁴ According to data provided in the worksheet, Canada is the leading foreign source of oil imported into the United States.³⁸⁵

It is no accident that these charts highlight information central to the Institute for 21st Century Energy's policy goals, which include expanding oil production in the United States and Canada via the Keystone XL Pipeline and the Energy East project. ³⁸⁶ As Harbert explained to the U.S. Senate Committee on Foreign Relations, the

66 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

The group providing students a platform to learn about and debate energy policy clearly has its own strong biases and profit motives. Chamber believes that the United States should produce more oil domestically and increase foreign oil imported from "important and reliable trading partner" Canada.³⁸⁷

After taking students through these worksheets, the lesson plan suggests wrap-up questions that unmistakably favor the Chamber's anti-regulatory policy agenda. The Chamber suggests that teachers ask students: "What do you think could happen if one of our energy sources was suddenly unavailable[?]"³⁸⁸ It suggests teachers provide "government curb on production" as a possible reason why energy might become unavailable. ³⁸⁹ Having framed the question by emphasizing that fossil fuels are important, engrained in our way of life, and can be produced in the United States, the Chamber suggests that government regulations threaten students' way of life. Yet, the Chamber conveniently fails to mention the overwhelming scientific consensus that burning fossil fuels poses an enormous threat to the students' way of life and this earth's continued vitality. The matieral is much more geared toward its unstated propaganda objective of teaching students that America is dependent on and benefits from fossil fuels than toward its stated objective of teaching graphing skills.

In a similar campaign, Scholastic partnered with the American Coal Foundation to produce "The United States of Energy."³⁹⁰ Like the Chamber's campaign, this educational curriculum touts coal's benefits without disclosing any of coal's negative consequences. ³⁹¹ After coming under severe criticism for permitting corporate sponsors to influence its lesson plans, "Scholastic withdrew the coal materials and said it would review all InSchool programs."³⁹² However, in spite of this scandal and promises of reforms, Scholastic continues to partner with industry, albeit to a lesser extent, in producing educational material distributed across the nation.³⁹³

For example, Scholastic's website currently features an energyconservation program titled "The Power of Green" sponsored by Consolidated Edison.³⁹⁴ Consolidated Edison is "one of the nation's largest investor-owned energy companies."³⁹⁵ It profits by burning and distributing fossil fuels to produce electricity and gas.³⁹⁶ The Power of Green encourages students to make responsible choices by avoiding activities that contribute to climate change.³⁹⁷ However, while it teaches students that they should choose to take individual actions that reduce carbon emissions, Consolidated Edison obscures its own role in profiting from accelerating climate change by burning fossil fuels.³⁹⁸ A "Green IQ" quiz asks students questions about choices that students make in their daily lives that impact the
environment.³⁹⁹ For example, it informs students that "taking a warm shower" "saves the most energy" compared to taking a hot shower, hot bath, or warm bath.⁴⁰⁰

Although the exercises in The Power of Green emphasize conservation, they fail to mention the fossil fuel industry's role in causing climate change. Under the guise of promoting energy conservation, this curriculum serves the fossil fuel industry's profit interests. It does this by highlighting society's dependence on fossil fuels and shifting responsibility for climate change onto consumers rather than onto the corporate interests that profit from fossil fuel consumption.

For trade associations, these education-focused partnerships are an opportunity to wrap the trade association's perspective in public education's legitimacy. Children presume that the facts they are taught in school are reliable, trustworthy, and unbiased. When the fossil fuel industry teaches children that fossil fuels are beneficial and necessary without informing children about fossil fuel's harmful consequences, children presume that these are "facts." They then take these "lessons" with them for the rest of their lives and rely on them in developing policy perspectives.

Grassroots "Astroturfing" Campaigns: Corporations devote vast resources to public relations campaigns that resemble citizen movements, while "mask[ing] their motives by putting it under the guise of a grassroots movement." ⁴⁰¹ Traditional grassroots movements are orchestrated by concerned citizens who are independently motivated to join together to advance a shared cause. By definition, they are not centrally organized. Astroturfing is the term used to describe industry efforts that mimic these grassroots campaign strategies to manipulate the public into joining a manufactured cause that benefits industry's profit-maximization goals.⁴⁰² Thus, "[w]hether by using misinformation or literally paying people to buy their hamburgers, astroturfing is used to generate publicity and sway public opinion, all while the people orchestrating the movement act like they had nothing to do with it."⁴⁰³

Corporations either directly engage in astroturfing activities or hire "front groups" to participate in the types of activities that traditional grassroots organizations would use to foster support and build a movement.⁴⁰⁴ These activities include creating websites, distributing information (and misinformation), developing communication materials, establishing social media platforms, training protestors,

68 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

Shifting responsibility for climate change onto consumers rather than onto the corporate interests that profit from fossil fuel consumption. This is a grassroots citizens' movement brought to you by a bunch of oil billionaires. hosting rallies and events, filming commercials, and coordinating political advocacy.⁴⁰⁵ The difference between a genuine grassroots movement and astroturfing is that astroturf movement activities are orchestrated and funded by the industry. Furthermore, corporations do not disclose their financial ties to these movements because individuals are more likely to participate in the movement if they believe it has genuine, unbiased support.⁴⁰⁶ As former Senior White House Advisor David Axelrod put it, "[w]hat they don't say is that, in part, this is a grassroots citizens' movement brought to you by a bunch of oil billionaires."⁴⁰⁷

Often, public relations firms employ front groups as part of their astroturfing campaigns. These front groups, like trade associations themselves, resemble neutral third parties advocating for the cause. They are not. Public relations firms hire or create front groups because they produce an illusion of legitimate support for a profitable policy result while obfuscating accountability and transparency. The Partnership to Fuel America is an example of one of these astroturfing campaigns run by front groups.⁴⁰⁸ Launched in November of 2011, the campaign purports to be run by local Nebraskans in support of the Keystone XL Pipeline. However, it was actually created by the Chamber's Institute for 21st Century Energy⁴⁰⁹ and is run by Public Affairs Company, a Minnesota-based lobbying firm.⁴¹⁰

The American Petroleum Institute coordinates with the Chamber in orchestrating astroturfing campaigns that support the fossil fuel industry.⁴¹¹ A leaked email memorandum written by the American Petroleum Institute's President, Jack Gerard, describes "Energy Citizen" rallies that it planned to host in twenty states to create an illusion that citizens support the American Petroleum Institute's energy policies.⁴¹² It implores American Petroleum Institute member corporations to encourage their employees, "vendors, suppliers, contractors, retirees, and others who have an interest in our success" to attend the rallies because it "is essential to achieving the participation level that Senators cannot ignore."⁴¹³ The document states that the American Petroleum Institute hired a public relations firm to coordinate this astroturfing campaign on its behalf.⁴¹⁴ The American Petroleum Institute describes the firm as "a highly experienced events management company that has produced successful rallies for presidential campaigns, corporations and interest groups."415

Targeting and Tracking: Beyond simply putting an infrastructure in place to support a simulated grassroots movement, public relations

Public relations firms target citizens to join the astroturf movement and track their progress in adopting the movement's tenets. firms target citizens to join the astroturf movement and track their progress in adopting the movement's tenets. Leaked documents from the top-grossing American public relations firm, Edelman, provide a window into how public relations firms run these campaigns.⁴¹⁶ These documents demonstrate that Edelman used targeting and tracking in its astroturfing campaigns to build support for TransCanada's Keystone XL Pipeline and Energy East projects.⁴¹⁷ The leaked documents disprove claims made by Edelman's CEO, Richard Edelman, that his firm "do[es] not work with astroturf groups."⁴¹⁸

In a document titled "Grassroots Advocacy Vision Document," Edelman details its plans to use astroturfing strategies.⁴¹⁹ It explains that it will mimic astroturfing strategies employed by the American Petroleum Institute, stating that "API has been using digital grassroots tools to organize and mobilize industry employees and other concerned Americans since 2007."⁴²⁰ The astroturfing campaign has two components: (1) targeting supporters to recruit to the campaign, and (2) tracking those supporters to make sure that they become champions of TransCanada's cause.

Edelman's East Energy campaign recommends first targeting individuals to "recruit and engage" and then "mobiliz[ing] those supporters to take action on behalf of the project to influence policymakers, regulators, and opinion elites."⁴²¹ Its public relations strategy depends on cultivating and coordinating supporters strategically to make the best possible use of that support. ⁴²² Edelman's documents suggest that "third-party voices must also be identified, recruited and heard to build an echo chamber of aligned voices" in government, think tanks, media, and academia.⁴²³

Beyond targeting influential voices, Edelman explains that TransCanada must also recruit ordinary citizens to join its movement. This begins with "identifying logical supporters" ⁴²⁴ by evaluating "what types of individuals or groups would be most likely to support and/or benefit from development of Energy East and . . . leading them to join our coalition." ⁴²⁵ Edelman suggests targeting vendors, shippers, and suppliers who benefit from the pipeline, union workers in the areas affected by the pipeline, end-user customers, TransCanada employees, and TransCanada shareholders.⁴²⁶ The goal is to create an army of 35,000 supporters by 2014 that "provide[s] us with a rich base of advocates who passionately understand and support our cause and are willing — more often than not — to do what's asked of them."⁴²⁷ After targeting an individual to "recruit . . . to affirmatively join our cause," the campaign "provide[s] enough

A rich base of advocates who passionately understand and support our cause and are willing — more often than not to do what's asked of them.

> Every grassroots advocate record will be tagged and tracked.

informational and emotional appeals to engage him or her and solidify that individual's commitment to our cause."⁴²⁸ Having fully converted someone into an issue activist, Edelman can then "mobilize that individual to take an action when requested."⁴²⁹

Second, Edelman explains that it must "track and monitor how individuals behave" because "not every advocate will do everything we ask of him or her, and not every advocate will have the willingness or ability to become a true champion." ⁴³⁰ For those who resist Edelman's manipulation tactics, Edelman uses its "Multiplier CRM technology" to engage in "individual behaviour tracking, allowing us to be more precise and targeted with the requests put in front of a given individual."⁴³¹

Multiplier CRM is a customer relationship management technology created by Salesforce.com to collect and analyze data received from consumers.⁴³² It performs a function much like the data collection tools used by retailers to identify customer preferences and target customers with advertisements suited to those preferences. 433 However, Edelman does not use the Multiplier platform to sell products; it uses it to manipulate citizen targets into supporting its profit-maximizing policy campaign. 434 As Edelman explains, "Multiplier allows us to synthesize data from every element of our campaigns into intelligence that helps us surface insights for more effective outreach. . . . and drill down into the data to compare results."435 Using data collected and stored in the Multiplier Platform, "[e]very grassroots advocate record will be tagged and tracked based on how/where they were recruited, which message stream they responded to and how they perform over time. These metrics will enable us both to tailor outbound communications to user preferences and to enhance future recruitment efforts."436

Shortly after these Edelman documents were leaked, TransCanada fired Edelman.⁴³⁷ Edelman released a statement that it "stand[s] by [its] strategy. . . It was both ethical and moral, and any suggestion to the contrary is untrue."⁴³⁸ TransCanada has denied using many of the tactics recommended in the documents.⁴³⁹ Acknowledging the leaked documents, TransCanada spokesman Shawn Howard explained that TransCanada has "not implemented all of the recommendations in the document" ⁴⁴⁰ but has "moved forward with implementing certain components of the strategy."⁴⁴¹

The Chamber's Political Strategy

As demonstrated below, the Chamber is one of the country's largest spenders on politics. It spends this money at all levels—lobbying for (or, more often, against) regulations and legislation and in elections for legislators and judges. Many groups spend money in politics, but there are two reasons why the Chamber's actions are *particularly* important in the political system as it relates to climate change: size and cover. The Chamber is key to the climate change debate because of the extent of its power. In 2012, the Chamber spent \$136 million on lobbying—more than any other entity in the country.⁴⁴² In the second quarter of 2013, the Chamber hit a landmark, becoming the organization to spend more than \$1 billion on its total lobbying since Center for Responsive Politics tracking began in 1998.⁴⁴³

The Chamber's influence does not come from size alone. The secrecy of the Chamber's contribution sources and membership structure allow it to play an especially strong role in providing cover for the industry.⁴⁴⁴ The Chamber is able to promote messages that are too politically unpopular for its members, individual businesses worried about their brands, to support. Thomas Donohue, the president of the Chamber since 1997, once explained this process:

We're the reinsurance industry for individual industry associations and state chambers of commerce and people of that nature. . . . [when t]hey can't move forward, they can't move back, or maybe they're being overrun, and they'll come to us and say, 'Can we collect our reinsurance?' . . . and then we build coalitions and go out and help them.⁴⁴⁵

He stated that his aim was to "give them all the deniability they need."⁴⁴⁶ This dynamic is playing out in climate change: companies are reluctant to report that they have any involvement with the Chamber's climate change policy. In 2014, when the CDP (an international not-for-profit organization formerly known as the Carbon Disclosure Project) administered its annual climate reporting questionnaire, it asked companies about their climate-related political activities.⁴⁴⁷ Of the thirty-two companies on the Chamber's board that responded to the questionnaire publicly, only one acknowledged its seat on the board.⁴⁴⁸

72 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

"Give them all the deniability they need."

Lobbying

The Chamber has strongly opposed any legislative action on climate change. It has been a vocal opponent of all types of climate change policy, including market-based solutions such as cap and trade.⁴⁴⁹ At the same time, it has spent its lobbying resources to support policies that promote using traditional fossil fuels; for example, in recent years it has been a strong supporter of the Keystone XL pipeline.⁴⁵⁰

A significant amount of the Chamber's resources are devoted to opposing EPA's proposals to combat climate change. Resistance to the EPA by the Chamber has reached an extreme—almost farcical—level. For example, in May 2014, the Chamber released a report that estimated the cost of new climate change regulations on industry at an enormous \$51 billion per year, but this report was issued before the final version of those regulations had even been released—as the report noted, "the exact form the existing plant rule might take has been subject to a great deal of speculation."⁴⁵¹

The Chamber is in the midst of a subtler campaign against the EPA. Its Institute for Legal Reform has taken an interesting and innovative approach to attacking the EPA's regulations. It has begun campaigning against an allegedly widespread EPA practice that it calls "sue and settle." According to the Chamber, environmental groups often sue the EPA for refusing to regulate and then are able to negotiate a favorable court-enforced settlement, which allows the EPA to perform the work of regulating without public input or accountability.⁴⁵² However, empirical evidence does not support this broad assertion: a Government Accountability Office report requested by members of Congress aligned with the Chamber found that "[t]he effect of settlements in deadline suits on the EPA's rulemaking priorities is limited."⁴⁵³

Elections

Candidates for Elected Office: The Chamber has long been involved in funding candidates for office, but since the 2010 Supreme Court decision in *Citizens United*, the Chamber has had more flexibility to spend money in elections. The Chamber was the largest overall spender in the 2014 congressional elections among outside groups that do not disclose their contributors, spending approximately \$32 million. It was also the biggest spender of undisclosed money in twenty-eight of the thirty-five congressional races in which it was involved in during the 2014 elections.⁴⁵⁴

This spending has been largely, but not entirely, directed toward Republicans. In 2010, the Chamber spent \$9 million on forty Republican candidates for the U.S. House of Representatives and \$2 million backing eleven Democratic candidates.⁴⁵⁵ However, in 2014, the Chamber did not spend any money supporting Democrats. Nearly all of its 2014 spending went to supporting Republicans or opposing Democrats, while a small portion was spent on opposing Republicans in primary races.⁴⁵⁶

Like other powerful spenders, the Chamber's influence over elections through spending begets additional power: it can benefit from a mere threat of exercising that power, without spending a dime.⁴⁵⁷ It appears that the Chamber uses the threat of spending to coerce moderate Democrats to support its energy position. This may account for the Chamber's decision to refrain from supporting Republican candidates in the 2014 Senate races in Louisiana and Arkansas who were imposing incumbent moderate Democrats Mary Landreiu and Mark Pryor, both of whom supported many of the Chamber's energy policies during their campaigns.⁴⁵⁸

Judicial Elections: In the early 2000s, the Chamber was very vocal about its spending in judicial elections. The Chamber highlighted the fact that candidates it supported won in twenty-one of twenty-four judicial elections in eight states.⁴⁵⁹ In 2002, the Chamber's president, Tom Donohue, explained that the Chamber's involvement in judicial elections was related to its efforts to transform the legal system as a whole:

Our approach is simple—implement a multi-front strategy of challenging these unscrupulous trial lawyers every time they poke their head out of the ground.... On the political front, we're going to get involved in key state Supreme Court and attorney general races as part of our effort to elect pro-legal reform judicial candidates.... We're clearly engaged in hand-to-hand combat, and we've got to step it up if we're going to survive.⁴⁶⁰

The Chamber, through the Institute for Legal Reform, has attempted influence appointed state judges as well, as discussed earlier in this paper. The Chamber released a report called "Promoting 'Merit' in Merit Selection." ⁴⁶¹ The report's first sentence reads that "[t]he quality of justice in our state courts is of critical importance to the entire business community,"⁴⁶² underscoring the Chamber's position.

74 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

We're clearly engaged in hand-to-hand combat, and we've got to step it up if we're going to survive.

Litigation

The growing influence of the Chamber over federal courts is no accident: as discussed above, the Powell Memorandum highlighted the courts as "a vast area of opportunity for the Chamber [of Commerce]," urging the Chamber to obtain a "highly competent staff of lawyers," and to engage nationally-renowned attorneys to appear as amicus counsel before the Supreme Court.⁴⁶³

Six years later, in 1977, the Chamber heeded Justice Powell's advice, establishing the U.S. Chamber Litigation Center, a nonprofit affiliate of the Chamber that files lawsuits and amicus curiae briefs on its behalf and has become "the equivalent of a boutique law firm at [the Chamber's] headquarters." ⁴⁶⁴ Through the work of the Litigation Center, the Chamber has had success at influencing federal courts and their thinking.

The Chamber, through its ligating arm, is involved in a significant amount of high-profile, high-stakes litigation. The Chamber prides itself on its ability to influence litigation outcomes; the Litigation Center's website maintains a list of favorable press quotes proclaiming its influence in litigation.⁴⁶⁵ Sometimes, the Chamber itself is a party to litigation. The Chamber has been especially active as a party challenging the EPA's regulations on greenhouse gases. In 2009, it formally challenged EPA's endangerment finding, ⁴⁶⁶ and it was a party in the 2014 Supreme Court case *Utility Air Regulatory Group v. EPA*.⁴⁶⁷ In other cases, the Chamber is not a party, but it files an amicus brief or provides other support to one of the litigants. The Chamber filed more certiorari-stage amicus briefs in the Supreme Court than any other organization between 2009 and 2012.⁴⁶⁸

The Chamber has been an incredibly successful litigant in the Roberts Court. According to the Constitutional Accountability Center, the Chamber has had an overall success rate of 70% since President Bush appointed Chief Justice Roberts and Justice Alito to the Court in 2005 and 2006, respectively.⁴⁶⁹

Just as the Chamber champions the agenda of the fossil fuel industry over the best interests of the public by obstructing progress on climate change, it takes positions on other environmental issues that similarly promote the interests of large businesses. For example, the Chamber filed an amicus brief on behalf of BP arguing that small business owners who had suffered damage in the 2010 *Deepwater Horizon* oil spill should not be able to recover.⁴⁷⁰ As their litigation funding and

support remains robust, the Chamber is advocating to cut off funding to small businesses and nonprofits who do not have enough capital to fund large-scale litigation. The Chamber has begun arguing thirdparty litigation funding should be barred: that plaintiffs should not be allowed to finance litigation in hopes of a return on investment. It proffers a neutral reason, which is that this funding structure will alter incentives for lawyers and clients leading to an outcome contrary to the client's best interests. But this position seems quite self-serving the Chamber has means to finance litigation, and the plaintiffs do not. 471

VI. Solutions

Below, we offer a number of steps that can be taken by legislators, advocates, and private parties to curtail the influence of the energy industry in setting climate change policy.

A comprehensive, global, long-term effort is needed to stop or even to slow climate change; these solutions will not solve that problem. The solutions listed below are intermediate measures that must be taken in order to alleviate the political standstill and set the stage to act comprehensively on climate. These solutions will help to achieve a more free and fair democratic process, which is our best hope of coming together to combat the threat of climate change.

Legislation

There are a number of ways Congress could pass legislation to curb America's reliance on fossil fuels. However, because the fossil fuel industry and business associations like the Chamber have united in opposition against all climate legislation, most legislative fixes will not be feasible in the immediate future.

The political standstill in Washington has led many to discount legislative solutions to climate change problem—after all, the legislature is part of the problem. However, there are a number of ways the legislature can stop the problem of industry influence; we describe three below.

Constitutional Amendment to Overturn Citizens United

One way to diminish corporate, industry, and the Chamber's ability to slow progress on climate change is to overturn *Citizens United*, which has opened the doors to the free flow of corporate of money into American politics. As Justice Stevens wrote in dissent:

Although they make enormous contributions to our society, corporations are not actually members of it. They cannot vote or run for office. Because they may be managed and controlled by nonresidents, their interests may conflict in fundamental respects with the interests of eligible voters. The financial resources, legal structure, and instrumental orientation of corporations raise legitimate concerns about their role in the electoral process. Our lawmakers have a compelling constitutional basis, if not also a democratic duty, to take

77 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

The financial resources, legal structure, and instrumental orientation of corporations raise legitimate concerns about their role in the electoral process. measures designed to guard against the potentially deleterious effects of corporate spending in local and national races.⁴⁷²

This decision could be overturned by constitutional amendment. Senator Bernie Sanders has proposed such an amendment each session of Congress since *Citizens United* was decided.⁴⁷³ This solution is difficult, considering the constitutional requirement that amendments be supported by two-thirds of each house of Congress and ratified by thirty-eight states. However, it may represent the best effort at getting at the root problem of industry's political influence.

Tax Exempt Business Donation Disclosures

A more politically feasible legislative solution that targets the influence of money in politics is to impose stronger donation disclosure requirements for tax-exempt organizations. These disclosure requirements could help to improve transparency in the political process and could be a partial solution to some of the political problems around climate change. Many types of tax-exempt organizations are not required to disclose the names of their donors, including business associations incorporated under 501(c)(6), like the Chamber, and 501(c)(4) "social welfare organizations," such as Karl Rove's Crossroads GPS.⁴⁷⁴

If organizations like the Chamber and Crossroads GPS are required to disclose their donors, corporations will be less able to use these organizations for political cover. This will diminish their power in two ways. First, the political power of these organizations will be diminished when the public realizes how few people they represent. The Chamber, for example, purports to represent three million businesses but in fact receives half its donations from just a few dozen people. If the donor list was made public, it would help the general population better understand whose interest the Chamber serves. Second, requiring disclosure promote accountability by allowing the public to hold donors responsible for actions of the organizations.

Business Carbon Tax

Many people have given up hope that there is any possibility of passing legislation that will actually address climate change in the current Congress. However, one forthcoming piece of legislation from Senator Sheldon Whitehouse (D-RI) provides an intriguing option.⁴⁷⁵

Senator Whitehouse intends to offer a bill that would create a carbon tax, but would link the carbon tax increase with general corporate tax reductions.⁴⁷⁶ Senator Whitehouse's plan is to force a wedge between energy-intensive companies (such as oil and coal companies) and energy-efficient companies (such as retail and technology firms).⁴⁷⁷ His plan is to offer tax-cuts to an overwhelming majority of businesses in such a way that actually spurs the business community to support a carbon tax, rather than oppose it.⁴⁷⁸ In this way, the tax highlights and attempts to exploit the disconnect between the high-emissions industry and what is good for the business community as a whole.

Senator Whitehouse has asserted that this tax will also benefit workers: the revenue earned from the carbon tax may also allow for a reduction in employers' contribution to the payroll tax and an increase in the earned income tax credit.⁴⁷⁹

Litigation

While legislative solutions require a cooperative Congress, litigation does not. Below, we highlight three litigation strategies that could alleviate industry influence in the political system.

RICO Suit

One litigation-based solution to hold businesses and trade associations liable for promoting false science and manipulating the climate change debate would be to bring a lawsuit against them under the Racketeer Influenced and Corrupt Organizations Act ("RICO").⁴⁸⁰ RICO was enacted in 1970 to target organized crime operations,⁴⁸¹ but it has come to be used in a wide variety of situations, with claims most frequently premised on allegations that the defendant engaged in a pattern of "racketeering" activity, usually based on predicate acts of mail or wire fraud.⁴⁸²

In 1999, the U.S. Department of Justice initiated a RICO lawsuit against tobacco companies, alleging that they violated the Act by "joining together in a decades-long conspiracy to deceive the American public about the health effects and addictiveness of smoking cigarettes."⁴⁸³ Among other claims, the government alleged that the companies: fraudulently denied that smoking causes cancer and emphysema and that secondhand smoke causes lung cancer; fraudulently claimed that light and low tar cigarettes are less harmful than regular cigarettes; and "concealed evidence and destroyed documents to hide the dangers of smoking and protect themselves in

litigation."⁴⁸⁴ The tobacco companies lost in the U.S. District Court for the District of Columbia, which held that they had maintained an illegal racketeering enterprise.⁴⁸⁵ In 2009, the D.C. Circuit Court of Appeals upheld this finding of liability.⁴⁸⁶

A RICO case against the fossil fuel industry and trade associations would use the tobacco case as a model. Specific claims could include: fraudulently denying the connection between fossil fuel use and a changing global climate, with all of the resulting adverse health and weather effects; fraudulently presenting technologies such as carbon capture and storage or fracking as solutions to the climate problem, despite the fact that such technologies can be just as emission-intensive—and therefore harmful to the planet—as traditional fossil fuel extraction; and concealing evidence about the dangers of climate change to alter public opinion and avoid liability in litigation. For remedies, a RICO suit would seek injunctions prohibiting defendants from making false and misleading statements in the future and requiring them to make disclosures correcting past misleading statements.⁴⁸⁷

Given the various problems discussed throughout this paper, it would likely be difficult to get the federal government to bring this type of case against the fossil fuel industry and its supporters; however, perhaps a group of progressive states who have been injured by industry's misinformation campaign, such as coastal states experiencing sea-level rise, would have the political capital to bring a RICO lawsuit.

Misinformation Tort

Another litigation strategy to combat the numerous ways in which fossil fuel corporations spread misinformation would be to advance a legal theory based on a misinformation tort. The fossil fuel industry uses business associations, trade associations, and third party organizations to obscure its own involvement in opposing meaningful climate change regulation. In addition to harming our planet, this practice undermines accountability and creates a false aura of legitimacy. In addition, trade associations are extremely powerful organizations that enable corporate actors to pool enormous resources in pursuit of their own benefit. Using these associations, corporations are able to profit substantially from carbon emissions, halt attempts to meaningfully address climate change, and cause immeasurable harm to millions of people.

A misinformation tort would hold corporations liable for using trade associations and other third party organizations to pursue profitmaximization goals by dubious tactics. Third party organizations, like the Chamber, are too often able to manipulate public opinion, the democratic process, and the justice system to their benefit and society's detriment. The misinformation tort would prohibit using these third party organizations to intentionally deceive or manipulate public opinion on climate change policy. It would hold corporations or third party organizations employed by corporations liable for covertly to manipulate public opinion by spreading attempting misinformation. This would reduce their ability to wield their immense power to pursue their self-interested goals without accountability.

Accomplishing this litigation solution would significantly reduce corporations' abilities to both pool their tremendous resources and act with anonymity. However, it may be difficult to accomplish this solution in our current legal system, which permits these behaviors to influence judicial outcomes. It thus enables corporations to take these manipulative actions in ways that may prevent this meaningful litigation solution from taking effect.

For example, the Chamber filed an amicus brief to influence the outcome in *Native Village of Kivalina v. ExxonMobil Corporation.*⁴⁸⁸ In this case, a small Alaskan coastal town sued twenty-two fossil fuel corporations, including ExxonMobil, BP, Chevron, and ConocoPhillips, in federal court alleging that they conspired to misinform the public regarding climate science.⁴⁸⁹ Kivalina is a barrier island on the Chukchi Sea threatened by dangerous sea waves as climate change causes nearby Arctic sea ice to melt.⁴⁹⁰ Among other things, the lawsuit asserted that these fossil fuel corporations should not be able to use front groups or industry business associations to spread misinformation about climate change.⁴⁹¹ The Chamber's amicus brief argued that Kivalina's claim was not suited for the judiciary but instead should be resolved in the political branches.⁴⁹²

Without reaching the merits, the Ninth Circuit held that federal courts could not use federal common law to recognize a misinformation tort because the Clean Air Act displaces federal common law.⁴⁹³ Although this case was unsuccessful in the Ninth Circuit, it does not foreclose a successful misinformation tort lawsuit in state court or a different federal court of appeals.

Overrule Citizens United

Because *Citizens United* was a constitutional decision, the only court that can overrule it is the Supreme Court. To accomplish this, either Congress or a state would need to pass a statute that contravenes the *Citizens United* ruling, and the Supreme Court would need to be willing to revisit their past decision.

The current makeup of the Supreme Court makes this outcome extremely unlikely, but it is not altogether impossible if the makeup of the court changes in the future.

Private Actions

In addition to legislation and litigation, there are a number of powerful actions that can be taken by private parties that could decrease the influence of industry groups. Below, we highlight four such alternatives.

Leave the Chamber

It might be easier to find solutions to climate change if businesses acted in their long-term interest and left the Chamber of Commerce. While this may seem unlikely, there are a few documented instances of businesses, including big names such as Nike and Apple, eschewing the Chamber because of its policies on climate change and the environment. This strategy has significant limitations, including the collective action problems surrounding a mass exodus from the Chamber of Commerce. The Chamber still claims to have more than 3 million members, most of which are small businesses.⁴⁹⁴ Given the divergent interests of so many individual businesses, it may prove impossible to organize a full-scale withdrawal. However, if leaders like Apple and Nike are at the forefront, it is possible to imagine a successful movement away from the Chamber of Commerce.

Alterative Business Organization

One possible solution to the problems posed by organized interests like the Chamber is for private individuals or corporations to promote a non-ideological alternative business association. An organization with a similar mission was recently started by a well-resourced, bipartisan trio: Tom Steyer, who made billions from hedge funds, Hank Paulson, the former CEO of Goldman Sachs and Treasury Secretary, and Michael Bloomberg, former Mayor of New York. Their

group, Risky Business "focuses on quantifying and publicizing the economic risks from the impacts of a changing climate." ⁴⁹⁵ Risky Business recently commissioned a report by an independent economic research firm to demonstrate the devastating economic impact of climate change.⁴⁹⁶

Risky Business, or another similar organization, could take this mission a step farther to organize businesses together to create a political movement to solve climate change. The leaders of Risky Business understand the threat that climate change poses to the American economy—and the report that they have commissioned includes detailed information explaining exactly how this will happen. These business leaders could organize businesses to support sensible climate change policy. In contrast to organizations like the Chamber that primarily support energy interests, this alternative business organization could serve the interest of businesses in a wide variety of sectors that would be affected negatively by the changing climate.

Scientific Transparency

Stricter disclosure and transparency rules about the funding of scientific work should be adopted by the fossil fuel industry, as well as by scientists, journals, and research institutions.⁴⁹⁷ This is inspired by letters sent by Senators Whitehouse, Markey, and Boxer to fossil fuel companies asking them to disclose any climate-related research they have funded over the last ten years. The Senators sent the letter after Dr. Willie Soon's connections to the fossil fuel industry were revealed.

This is admittedly a small measure, but Dr. Soon's case shows how important disclosure can be. Dr. Soon's failure to fully disclose his funding sources allowed him to publish research skeptical of humancaused climate change for a decade, and this was not detected by the journals in which he published nor the Harvard-Smithsonian Center for Astrophysics. Some of the journals in which Dr. Soon published his papers did not have disclosure policies, and many of the journals that have such policies were regrettably lax in enforcing them. The Harvard-Smithsonian Center also failed to monitor and enforce disclosure of Dr. Soon's funding sources. Ideally, stricter disclosure requirements that involve all complicit parties, and not just scientists and the industries that fund them, will create more checks throughout the entire research and publication process. At the very least, citizens, politicians, and other scientists should know the source of funding for research that purports to help them understand politically salient and potentially controversial topics.

Stricter transparency requirements have been criticized as being threatening to academic and scientific freedom. This is no minor concern, and we do not promote this solution with the goal of stifling scientific debate. However, our support of strict transparency requirements is rooted in the belief that such measures would result in more, not less, information being made available to policy makers and citizens alike, and that such a measure is necessary to begin to reduce the distorting influence of money in science.

Divestment

Another tactic to counter the power that fossil fuel companies have over America's institutions is divestment, which is the decision of private wealth owners to "withhold their capital—for example, by selling stock market-listed shares, private equities or debt-[from] firms seen to be engaged in a reprehensible activity."498 Past targets of divestment campaigns include tobacco and corporations in apartheid in South Africa.⁴⁹⁹ The theory of change behind fossil fuel divestment starts from the premise that if it is morally wrong to destroy the plant through climate change, then it is morally wrong to profit from that destruction. 500 Making that belief clear by pulling investments from fossil fuel companies can turn them into pariahs. As Ansar, Caldecott, and Tilbury have written: "the stigmatisation process, which the fossil fuel divestment campaign has now triggered, poses the most far-reaching threat [(compared with any other effect of divestment)] to fossil fuel companies and the vast energy value chain."501

The fossil fuel divestment movement began on college campuses and gathered momentum from there, with churches and city governments joining the campaign and voting to stop investing in fossil fuel companies.⁵⁰² The industry seems to be threatened: earlier this year, it created the website DivestmentFacts.com, backed by the Independent Petroleum Association of America, which is "the leading, national upstream trade association representing oil and natural gas producers that drill 95 percent of the nation's oil and natural gas wells."⁵⁰³ The site claims to be "part of a broader outreach campaign dedicated to educating the public and institutions alike on the facts about divestment,"⁵⁰⁴ and it provides links to a study by a professor at the University of Chicago Law School concluding that fossil fuel divestment will be costly for universities' endowments.⁵⁰⁵ The fossil fuel industry, again, masquerades the promotion of its own interests as unbiased information.

CONCLUSION

Climate change poses an existential threat to humans and to the planet at a whole. The big problem of climate change is twofold: first, scientists agree that climate change could destroy our planet and our species and, second, humans have so far been unable to take any meaningful steps to fix it. This paper has focused on one cause: an industry that profits from greenhouses gases that cause climate change uses those profits to influence everyone it can: the scientific community, the public, legislators, judges, and courts.

Stopping this pernicious influence of industry groups is not going to save the planet. But if we cannot stop the influence of these groups, there is little hope that the United States will take any affirmative steps towards stopping or slowing the changes in our climate. And absent the United States' involvement, any global movement or agreement to reduce emissions is unlikely.

Steps to end the influence of the fossil fuel industry in politics are needed—and needed now. The future hangs in the balance.



Citizens United v. Federal Election Commission, 558 U.S. 310 (2010).

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Captive Climate

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³⁷⁶ Victory! Scholastic Agrees to Stop Using Fossil-Fuel Company Sponsored Materials in Classrooms, THE U.S. CHAMBER DOESN'T SPEAK FOR ME (Aug. 2, 2011,12:45 AM), http://chamber.350.org/2011/08/victory-scholastic-agrees-to-stop-using-fossilfuel-company-sponsored-materials-in-classrooms/.

³⁷⁷ SCHOLASTIC & U.S. CHAMBER OF COMMERCE INST. FOR 21ST CENTURY ENERGY, SHEDDING LIGHT ON ENERGY (2010), http://www.politico.com/static/PPM169_ei-oct-lessons-wkshts.html.

³⁷⁸ *Id*. at 2.

³⁷⁹ Keystone XL and the National Interest Determination: Hearing Before the S. Comm. on Foreign Relations, 113th Cong. (2014) [hereinafter Harbert Testimony], http://www.foreign.senate.gov/imo/media/doc/Harbert_Testimony.pdf (testimony of Hon. Karen A. Harbert, President & CEO of U.S. Chamber of Commerce Institute for 21st Century Energy).

³⁸⁰ Id.

³⁸¹ See Scholastic & U.S. Chamber of Commerce Inst. for 21st Century Energy, *supra* note 377.

382 Id.

³⁸³ Id.

³⁸⁴ See id.

³⁸⁵ See id.

³⁸⁶ See Harbert Testimony, *supra* note 379 ("Stable, long-term energy supplies from Canada are critical to U.S. energy security at a time when global supplies are often found in geopolitically unstable regions of the world and production from oncereliable sources is slowing."); *id*. ("[C]onstruction of TransCanada's Keystone XL pipeline will help us lower our energy security risk while also realizing the economic and energy security benefits of Canadian and U.S. resources.").

³⁸⁷ Id.

³⁸⁸ SCHOLASTIC & U.S. CHAMBER INSTITUTE FOR LEGAL REFORM, *supra* note 377.

³⁸⁹ Id.

³⁹⁰ See Lewin, supra note 373; Connor Gibson, Victory for Coal-Free Education, POLLUTERWATCH (May 16, 2011, 1:51 PM), http://www.polluterwatch.com/category/freetagging/united-states-energy.

108 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

³⁹¹ See Lewin, supra note 373 ("The lesson packet, paid for by the American Coal Foundation, talked about the benefits of coal without mentioning controversial topics like toxic waste, mining or greenhouse gases.").

³⁹² Id.

³⁹³ See, e.g., *id*. (explaining that Scholastic campaigns including "All About Eggs," a campaign sponsored by the Egg Board, was not cancelled).

³⁹⁴ *The Power of Green*, SCHOLASTIC, http://www.scholastic.com/powerofgreen/ (last visited Nov. 21, 2015).

³⁹⁵ Consolidated Edison, *About Con Edison*, CONEDISON, http://www.coned.com/aboutus/ (last visited Nov. 21, 2015).

³⁹⁶ See id.

³⁹⁷ The Power of Green, supra note 394.

³⁹⁸ See id.

³⁹⁹ See id.

⁴⁰⁰ SCHOLASTIC & CONSOL. EDISON, WHAT'S YOUR GREEN IQ? ANSWER KEY, http://www.scholastic.com/powerofgreen/pdfs/WhatsYourGreenIQ_AnswerKey.p df.

⁴⁰¹ Eric Goldschein, *10 Fake Grassroots Movements Started By Corporations to Sway Your Opinion*, BUS. INSIDER (Sept. 30, 2011, 4:26 PM), http://www.businessinsider.com/astroturfing-grassroots-movements-2011-9.

⁴⁰² Brian Merchant, *The Program Big Oil's PR Firm Uses to 'Convert Average Citizens'*, VICE (Nov. 18, 2014, 5:00 PM), http://motherboard.vice.com/read/a-top-pr-firm-promised-big-oil-software-that-can-convert-average-

citizens?trk_source=recommended ("Astroturfing is the increasingly popular tactic wherein corporations sponsor front groups or manufacture the appearance of grassroots support to simulate a genuine social movement that is rallying for goals in line with their profit motive."); Goldschein, *supra* note 401; Mayer, *supra* note 334 (describing an Americans for Prosperity summit called "Texas Defending the American Dream" advertised "as a populist uprising against vested corporate power").

⁴⁰³ Goldschein, *supra* note 401.

⁴⁰⁴ Merchant, *supra* note 402.

⁴⁰⁵ See id.

⁴⁰⁶ For example, McDonald's paid 1,000 employees to line up the night before their Japanese stores opened to create the appearance that there was widespread excitement about the next day's introduction of the Quarter Pounder to the MCD onal ASSIENCE USTICE PRAFET, AT HARVARD LAW SCHOOL Captive Climate ⁴⁰⁷ Mayer, *supra* note 334.

⁴⁰⁸ Energy Institute Launches "Partnership to Fuel America" to Support North American Development, U.S. CHAMBER OF COMMERCE INST. FOR 21ST CENTURY ENERGY, http://www.energyxxi.org/partnership-to-fuel-america (last visited Nov. 23, 2015).

⁴⁰⁹ This is the same U.S. Chamber of Commerce division responsible for the "Shedding Light on Energy" curriculum produced in collaboration with Scholastic. SCHOLASTIC & U.S. CHAMBER OF COMMERCE INST. FOR 21ST CENTURY ENERGY, *supra* note 377.

⁴¹⁰ Lee Fang, U.S. Chamber Sets Up Fake Grassroots Group in Favor of Keystone XL, THE U.S. CHAMBER DOESN'T SPEAK FOR ME (Sept. 8, 2011, 5:30 PM), http://chamber.350.org/2011/09/U-s-chamber-sets-up-fake-grassroots-group-infavor-of-keystone-xl/.

⁴¹¹ Letter from Phil Radford, Exec. Dir., Greepeace US, to Jack Gerard, President and CEO, Am, Petroleum Inst. (Aug. 12, 2009) [hereinafter Letter from Phil Radford],

http://www.desmogblog.com/sites/beta.desmogblog.com/files/GP%20API%20lett er%20August%20200g-1.pdf (enclosing American Petroleum Institute "Energy Citizen" memorandum).

⁴¹² See id.; Kevin Grandia, Oil Lobby's "Energy Citizens" Astroturf Campaign Exposed, HUFFINGTON POST (May 25, 2011, 1:50 PM), http://www.huffingtonpost.com/kevingrandia/leaked-memo---oil-lobbys_b_259149.html.

⁴¹³ Letter from Phil Radford, *supra* note 411.

⁴¹⁴ See id.

⁴¹⁵ Steven Mufson, *Jack Gerard, the Force Majeure Behind Big Oil*, WASH. POST (Apr. 7, 2012), http://www.washingtonpost.com/business/economy/jack-gerard-the-force-majeure-behind-big-oil/2012/04/06/gIQA1hjCoS_story.html.

⁴¹⁶ See Quinn, supra note 336. For links to all five leaked Edelman documents, see Brendan DeMelle, Edelman's TransCanada Astroturf Documents Expose Oil Industry's Broad Attack on Public Interest (Nov. 17, 2014), http://www.desmog.ca/2014/11/17/edelman-transcanada-astroturf-documentsexpose-oil-industry-s-broader-attack-public-interest (last visited May 7, 2015).

⁴¹⁷ Suzanne Goldenberg, *Revealed: Keystone Company's PR Blitz to Safeguard Its Backup Plan*, GUARDIAN (Nov. 18, 2014, 12:01 AM), http://www.theguardian.com/environment/2014/nov/18/revealed-keystone-companys-pr-blitz-to-safeguard-its-backup-plan.

⁴¹⁸ See Merchant, *supra* note 402; Margo McDiarmid, *Energy East Pipeline* '*Advocates' Targeted in TransCanada PR Move*, CBCNEws (Nov. 18, 2014, 7:27 AM), http://www.cbc.ca/news/politics/energy-east-pipeline-advocates-targeted-in-

transcanada-pr-move-1.2838383. **THE SYSTEMIC JUSTICE PROJECT AT HARVARD LAW SCHOOL Captive Climate** ⁴¹⁹ EDELMAN, GRASSROOTS ADVOCACY VISION DOCUMENT 12 (2014), https://www.documentcloud.org/documents/1362369-tc-energy-east-grassrootsadvocacy-vision-document.html.

⁴²⁰ See id. at 5.

⁴²¹ See id. at 9.

⁴²² Goldenberg, *supra* note 417 ("It is critical to play offence . . . We are running a perpetual campaign.").

⁴²³ McDiarmid, *supra* note 418.

⁴²⁴ EDELMAN, *supra* note 419, at 9.

⁴²⁵ See id.

⁴²⁶ See id. at 9–11.

⁴²⁷ McDiarmid, *supra* note 418.

⁴²⁸ EDELMAN, *supra* note 419, at 12.

⁴²⁹ See id.

⁴³⁰ See id. ⁴³¹ See id. at 15.

⁴³² SALESFORCE, http://www.salesforce.com/homepage/indexh.jsp?r=X&s_tnt=84519:1:0 (last visited Nov. 25, 2015).

⁴³³ See Merchant, supra note 402.

⁴³⁴ EDELMAN, *supra* note 419, at 18 (explaining Edelman's Multiplier platform "include[s] a robust databased back-end for collecting and storing information about advocates.").

435 See id.

⁴³⁶ EDELMAN, DIGITAL GRASSROOTS ADVOCACY IMPLEMENTATION PLAN 8 (2014), https://s3.amazonaws.com/s3.documentcloud.org/documents/1362368/tc-energyeast-grassroots-advocacy.pdf (last visited May 6, 2015).

⁴³⁷ Ian Austen, *TransCanada Cuts Ties with Edelman over Energy East Communications Plan*, N.Y. TIMES (Nov. 26, 2014),
http://www.nytimes.com/2014/11/27/business/transcanada-cuts-ties-with-edelman-over-energy-east-communications-plan.html?_r=0.

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⁴⁴³ David Steinbach, *Billion Dollar Baby: U.S. Chamber is First to Hit Lobbying* Milestone, OPENSECRETS.ORG (July 23, 2013), http://www.opensecrets.org/news/2013/07/billion-dollar-baby-us-chamber-is-firstto-hit-lobbying-milestone/.

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⁴⁴⁵ James Verini, *Show Him the Money*, WASH. MONTHLY (July/Aug. 2010), http://www.washingtonmonthly.com/features/2010/1007.verini.html.

⁴⁴⁶ See id.

⁴⁴⁷ GRETCHEN GOLDMAN & CHRISTINA CARLSON, CTR. FOR SCI. AND DEMOCRACY AT THE UNION OF CONCERNED SCIENTISTS, TRICKS OF THE TRADE: HOW COMPANIES ANONYMOUSLY INFLUENCE CLIMATE POLICY THROUGH THEIR BUSINESS AND TRADE ASSOCIATIONS 2 (2014), http://www.ucsusa.org/sites/default/files/legacy/assets/documents/center-forscience-and-democracy/tricks-of-the-trade.pdf

448 Id. at 5.

⁴⁴⁹ John M. Broder, *House Passes Bill to Address Threat of Climate Change*, N.Y. TIMES (June 26, 2009),

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Captive Climate

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⁴⁶⁷ 134 S. Ct. 2427 (2014).

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113 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

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115 <u>The Systemic Justice Project at Harvard Law School</u> Captive Climate

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